



**R.P. BRENNAN**

General Contractors & Construction Managers

July 7, 2025

[REDACTED]  
[REDACTED]  
Columbia University - Facilities and Operations Department  
[REDACTED]  
New York, NY 10027

**Re: Columbia Manhattanville Project/MWL Submissions  
Quarter Ending March 31, 2025 Report for Columbia Manhattanville Project**

Dear [REDACTED],

On behalf of R.P. Brennan General Contractors, Inc., I confirm that the information in the schedule of the Minority/Women/Local-Owned Business Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project (the "Project").

R.P. Brennan General Contractors, Inc., also confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-Owned and Locally-Based Business Enterprise participation as outlined in the EEO requirements in the Exhibit O - Notice to Bidders to R.P. Brennan's Contract with Columbia for MWL compliance reporting. The documentation utilizes the Business Enterprise-Schedule of Minority/Women/Local-Owned Business Participation (Schedule M) as the primary source for MWL compliance reporting. The data generated from this source, which RP Brennan submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend. RP Brennan distinguishes specialty and non-specialty construction in accordance with the contractual definitions utilized for payment requisition assembly.

R.P. Brennan General Contractors, Inc., additionally confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit O - Notice to Bidders to RP Brennan's Contract with Columbia for MWL compliance reporting. RP Brennan continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,

Michael Brennan  
President

29 West 36th Street  
6th Floor  
New York, NY 10018

T 212.462.2542  
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[www.rpbrennan.com](http://www.rpbrennan.com)

# Non-Specialty Construction

Date: 3/31/2025

## **Reporting Period Summary Notes**

Manhattanville Project Reporting Period: 8/1/2008 – 3/31/2025

During the reporting period there are currently ten projects comprising the Non-Specialty construction portion of the Manhattanville project. Nine out of the ten projects are all in progress with starting periods as early as 1/3/2008, with payments starting in August 2008. The Shared Services spending is allocated to each individual project.

The Non-Specialty report package has cumulative and quarterly summaries of workforce hours and spending (backed by Schedule Ms). There are three types of Schedule Ms (indicated in the upper right corner of the forms):

- Schedule M1s are for firms paid directly by Columbia University
- Schedule M2s are for payments made by a firm directly paid by Columbia University (typically the Construction Manager)
- Schedule M3s are firms paid by a firm found on the preceding Schedule M2

## **Non-Specialty Project Reporting Periods**

Project Name	Project Start	Status	Page #
Utilities Improvement	1/3/2008	Project Completed 10/2018	5-10
Abatement & Demolition Project	9/1/2009	Project Completed 04/2022	11-24
Jerome L. Greene Science Center	2/28/2011	In Progress	25-52
EPA Clean Diesel	5/1/2009	Project Completed 11/2011	53-54
Open Space	7/10/2013	Project Completed 02/2020	55-61
Lenfest	12/1/2013	Project Completed 02/2021	62-78
University Forum	12/1/2015	Project Completed 05/2021	79-93
Phase 2 Below Grade	10/1/2016	In Progress	94-105
Columbia Business School	1/1/2018	In Progress	106-189
Open Space Large Square	7/1/2020	In Progress	190-196
Shared Services	2/4/2010	In Progress	197-199

**Manhattanville MWL Workforce and Spending Summary**  
Cumulative: Aug 1, 2008 to March 31, 2025  
(Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Spend		Total L	
	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>
Utilities Improvement	\$ -	0%	\$ 21,944	0%	\$ 28,894,115	86%	\$ 585,271	2%	\$ -	0%	\$ -	0%	\$ 597,070	2%	\$ 30,098,400	89%	\$ 3,683,259	11%	\$ 33,781,659	\$ 29,491,185		
Abatement & Demolition	\$ 2,278,305	7%	\$ 1,550,209	4%	\$ 492,822	1%	\$ 1,165,616	3%	\$ 2,350	0%	\$ 229,212	1%	\$ 744,393	2%	\$ 6,462,907	19%	\$ 28,113,455	81%	\$ 34,576,362	\$ 1,468,777		
Jerome L. Greene Science Center	\$ 49,264,524	11%	\$ 45,806,201	11%	\$ 12,815,780	3%	\$ 2,669,497	1%	\$ -	0%	\$ 83,703	0%	\$ 6,625,281	2%	\$ 117,264,986	27%	\$ 312,695,552	73%	\$ 429,960,538	\$ 19,524,764		
EPA Clean Diesel	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 613,907	100%	\$ 613,907	\$ -		
Open Space	\$ 916,725	5%	\$ 577,140	3%	\$ 340,627	2%	\$ 54,195	0%	\$ -	0%	\$ -	0%	\$ 121,951	1%	\$ 2,010,638	12%	\$ 14,933,857	88%	\$ 16,944,495	\$ 462,578		
Lenfest	\$ 3,217,912	4%	\$ 6,226,230	9%	\$ 1,624,680	2%	\$ 249,862	0%	\$ -	0%	\$ 38,995	0%	\$ 1,513,224	2%	\$ 12,870,903	18%	\$ 59,371,308	82%	\$ 72,242,211	\$ 3,176,899		
University Forum	\$ 17,453,734	20%	\$ 5,007,224	6%	\$ 2,613,970	3%	\$ 1,246,502	1%	\$ -	0%	\$ 12,880	0%	\$ 11,085	0%	\$ 26,345,395	31%	\$ 59,792,304	69%	\$ 86,137,699	\$ 2,637,935		
Phase 2 Below Grade	\$ 14,412,104	7%	\$ 7,798,529	4%	\$ 92,706,264	48%	\$ 207,329	0%	\$ -	0%	\$ 5,621	0%	\$ 1,627,546	1%	\$ 116,757,393	61%	\$ 75,794,969	39%	\$ 192,552,362	\$ 94,339,431		
Columbia Business School	\$ 68,993,314	14%	\$ 64,456,165	13%	\$ 4,298,750	1%	\$ 521,696	0%	\$ 310	0%	\$ 1,422,825	0%	\$ 2,709,600	1%	\$ 142,402,660	28%	\$ 365,185,421	72%	\$ 507,588,081	\$ 8,431,485		
Open Space Large Square	\$ 193,643	1%	\$ 2,045,821	9%	\$ 381,007	2%	\$ 336,483	1%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 2,956,954	12%	\$ 20,792,626	88%	\$ 23,749,580	\$ 381,007		
Total % of Total Spending <sup>1</sup>	\$ 156,730,261	11%	\$ 133,489,463	10%	\$ 144,168,015	10%	\$ 7,036,451	1%	\$ 2,660	0%	\$ 1,793,236	0%	\$ 13,950,150	1%	\$ 457,170,236	33%	\$ 940,976,658	67%	\$ 1,398,146,894	\$ 159,914,061	11%	

Non-Specialty Projects Excluding CM Spend	M	W	L	MW	ML	WL	MWL	Total MWL	Non-MWL	Total Spend	Total L
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Total % of Total Spending <sup>1</sup>	\$156,232,438	\$133,489,463	\$144,168,015	\$6,458,259	\$2,660	\$1,793,236	\$7,970,034	\$450,114,105	\$750,830,542	\$1,200,944,647	\$153,933,945
	13%	11%	12%	1%	0%	0%	1%	37%	63%	100%	13%

<sup>1</sup> Denotes percentages of the individual MWL designation to the total spending

\* Denotes active project

MWL Spending	# of Firms	Total Spending	% of Total MWL Spending	% of Total Spending	% of Total Excluding CM Spending
ESD Certified Firms	164	\$ 232,762,873	51%	17%	19%
Local Firms	39	\$ 143,988,645	31%	10%	12%
Firms With Other Certification	61	\$ 80,409,966	18%	6%	7%
Total MWL	264	\$ 457,161,484	100%	33%	38%

Workforce Hours : CU Goal = 40%

Non-Specialty Projects	M		W		L		MW		ML	WL		MWL		Total MWL		Non-MWL		Total Hours	Total L	Headcount			
	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	Hrs	Total MWL	Non-MWL	Total	Total
Utilities Improvement	15,126	16%	203	0%	0	0%	0	0%	8,053	8%	0	0%	0	23,382	24%	72,083	76%	95,465	8,053	57	24%	182	239
Abatement & Demolition	99,444	54%	824	0%	122	0%	6,372	3%	10,985	6%	0	0%	40	117,785	64%	66,567	36%	184,352	11,146	396	65%	211	607
* Jerome L. Greene Science Center	502,503	32%	6,546	0%	10,389	1%	16,684	1%	47,382	3%	1,225	0%	8,280	593,008	38%	973,230	62%	1,566,237	67,276	1,147	41%	1,620	2,767
EPA Clean Diesel (No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0	0	0%	0	0
Open Space	19,121	51%	0	0%	0	0%	0	0%	280	1%	0	0%	0	19,401	51%	18,438	49%	37,839	280	101	53%	88	189
Lenfest	88,213	36%	1,418	1%	1,352	1%	2,235	1%	4,545	2%	0	0%	126	97,889	40%	148,272	60%	246,160	6,023	306	40%	450	756
University Forum	105,756	60%	170	0%	121	0%	1,635	1%	6,441	4%	0	0%	310	114,431	65%	61,925	35%	176,355	6,871	391	52%	362	753
* Phase 2 Below Grade	147,250	34%	4,754	1%	376	0%	2,841	1%	4,499	1%	0	0%	68	159,788	36%	279,746	64%	439,534	4,943	583	42%	821	1,404
* Columbia Business School	746,534	40%	14,439	1%	7,580	0%	35,578	2%	37,483	2%	2,133	0%	17,368	861,113	46%	1,014,106	54%	1,875,219	64,563	1,834	51%	1,731	3,565
* Shared Services - Lend Lease US Construction LMB <sup>3</sup>	92,640	32%	2,939	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	181,413	63%	107,940	37%	289,353	65,878	134	43%	181	315
* Shared Services - Johnson Security <sup>3</sup>	152,969	60%	0	0%	2,042	1%	31,652	12%	54,836	21%	0	0%	11,142	252,642	99%	3,084	1%	255,726	68,020	299	0%	10	309
* Shared Services - Eddington Security <sup>3</sup>	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	146,015	100%	8	0%	146,023	35,032	167	0%	1	168
* Open Space Large Square	31,324	80%	1,307	3%	16	0%	2,182	6%	176	0%	0	0%	320	35,325	90%	3,992	10%	39,317	512	131	85%	23	154
Total Hours % of Total Hours <sup>2</sup>	2,111,558	39%	32,599	1%	35,993	1%	119,436	2%	259,056	5%	3,358	0%	40,190	2,602,189	49%	2,749,390	51%	5,351,579	338,597	5,546	49%	5,680	11,226

<sup>1</sup> Denotes percentages of the individual MWL designation to the total spending

<sup>2</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

<sup>3</sup> Security workforce hours apply to all projects and reported by vendor in a shared services project

\* Denotes active project

(Note: May include changes to prior periods)

Manhattanville MWL Workforce and Spending Summary  
Quarter: January 1, 2025 to March 31, 2025  
(Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non-Specialty Projects															
	M		W		L		MW		ML		WL		MWL		
	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	
Utilities Improvement	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%
Abatement & Demolition	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%
Jerome L. Greene Science Center	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%
EPA Clean Diesel	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%
Open Space	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%
Lenfest	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%
University Forum	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%
Phase 2 Below Grade	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%
Columbia Business School	\$	-	0%	\$	8,752	11%	\$	-	0%	\$	-	0%	\$	-	0%
Open Space Large Square	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%
Total	\$	-		\$	8,752		\$	-		\$	-		\$	-	
% of Total Spending <sup>1</sup>	0%			1%			0%			0%			0%		

Total MWL			Non-MWL		Total Spend	Total L	
\$	% <sup>1</sup>		\$	% <sup>1</sup>	\$	\$	
\$	-	0%	\$	-	0%	\$	-
\$	-	0%	\$	-	0%	\$	-
\$	-	0%	\$	-	0%	\$	-
\$	-	0%	\$	-	0%	\$	-
\$	-	0%	\$	-	0%	\$	-
\$	-	0%	\$	-	0%	\$	-
\$	-	0%	\$	-	0%	\$	-
\$	8,752	11%	\$	71,667	89%	\$	80,419
\$	-	0%	\$	536,863	100%	\$	536,863
\$	8,752		\$	608,530		\$	617,282
1%			99%		100%		0%

Workforce Hours : CU Goal = 40%

Non-Specialty Projects																			Headcount						
	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Total L					
	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	Hrs	#	% <sup>2</sup>	#	% <sup>2</sup>	Total
Utilities Improvement	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
Abatement & Demolition	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
Jerome L. Greene Science Center	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
EPA Clean Diesel (No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
Open Space	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
Lenfest	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
University Forum	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
Phase 2 Below Grade	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
Columbia Business School	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
Open Space Large Square	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
Shared Services - Lend Lease US Construction LMB <sup>3</sup>	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
Shared Services - Johnson Security <sup>3</sup>	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
Shared Services - Eddington Security <sup>3</sup>	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
Total Hours	0		0		0		0		0		0		0		0		0		0	0	0		0		0
% of Total Hours <sup>2</sup>	0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%	0%		0%		0%

<sup>1</sup> Denotes percentages of the individual MWL designation to the total spending  
<sup>2</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount  
<sup>3</sup> Security workforce hours apply to all projects and reported by vendor in a shared services project  
\* Denotes active project  
(Note: May include changes to prior periods)

# Utilities Improvement

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Owner Name:</b>	Columbia University	<b>Project:</b> Utilities Improvement
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/3/2008 <sup>1</sup>
		<b>Project End:</b> In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 12,812	\$ 14,402	\$ 14,402

[illegible]

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

**<sup>1</sup> Billing begins on 8/1/2008**  
Date: 3/31/2025

### Schedule M1

<b>Owner Name:</b>	Columbia University	<b>Project:</b>	Utilities Improvement
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>	
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	1/3/2008 <sup>1</sup>
		<b>Project End:</b>	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257

[illegible]

**<sup>1</sup> Billing begins on 8/1/2008**  
Date: 3/31/2025



## Schedule M2

<b>Company Name:</b>	Lend Lease	<b>Project:</b> Utilities Improvement
<b>Trade:</b>	Construction Management	<b>Contract:</b>
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b> 212-939-9580
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/3/2008 <sup>1</sup> <b>Project End:</b> In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257

<b>SUBCONTRACTORS (Tier II)</b>							
<b>Name/Address/Phone # (if available) otherwise enter Trade</b>	<b>MWL Designation</b>	<b>Joint Venture?</b>	<b>Trade</b>	<b>Awarded?</b>	<b>Original Plan Amount \$'s</b>	<b>Current Plan Amount (incl CO's) \$'s</b>	<b>Total Payment to Date \$'s</b>
<b>MWL:</b>							
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 7,079	\$ 7,079
Egg Electric Inc	W-ESD	No	Electrical	Yes	\$ 21,931	\$ 21,931	\$ 21,931
Felix Associates LLC	L	No	Utilities	Yes	\$ 13,205,245	\$ 14,912,282	\$ 14,912,281
MFM Contracting Corp	L	No	Utilities	Yes	\$ 13,150,000	\$ 13,966,897	\$ 13,966,896
Pearlgreen	L	No	Building Supplies	Yes	\$ -	\$ 804	\$ 804
The McKissack Group Inc	MW-ESD	No	62	Yes	\$ -	\$ 578,192	\$ 578,192
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 385,484	\$ 385,484
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 211,586	\$ 211,586
<b>NON:</b>							
Moretrench American Corp	NON	No	Fire Safety	Yes	\$ 287,950	\$ 287,950	\$ 287,950
Nicholson Construction	NON	No	Excavation	Yes	\$ 434,950	\$ 274,950	\$ 274,950
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	\$ 5,603	\$ 5,603	\$ 5,603
					Tier II Grand Total	\$ 27,105,679	\$ 30,652,758
					MWL Tier II Total	\$ 26,377,176	\$ 30,084,253
					Non-MWL Tier II Total	\$ 728,503	\$ 568,503
					MWL % of Tier I	100%	89%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

<sup>1</sup> Billing begins on 8/1/2008

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

**<sup>1</sup> Billing begins on 8/1/2008**  
Date: 3/31/2025

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 3/31/2025
As of :	45776

# **Utilities Improvement** **SCHEDULE OF WORKFORCE PARTICIPATION**

Tier	Contractor															Headcount											
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	#	% <sup>1</sup>	#	% <sup>1</sup>	#	% <sup>1</sup>
Tier I (Direct)	Bovis Lend Lease Construction Management	0	0%	0	0%	0	0%	0	0%	88	3%	0	0%	0	0%	88	3%	3,406	97%	3,494		2	50%	2	50%	4	
Tier II	MFM Contracting Corporation Utility Work	5,706	16%	3	0%	0	0%	0	0%	3,694	10%	0	0%	0	0%	9,402	26%	26,540	74%	35,942		25	20%	97	80%	122	
	Felix Utility Work	9,051	17%	200	0%	0	0%	0	0%	4,272	8%	0	0%	0	0%	13,522	25%	41,203	75%	54,725		21	24%	67	76%	88	
	Moretrench Dewatering	370	28%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	370	28%	934	72%	1,304		9	36%	16	64%	25	
Total Hours		15,126		203		0		0		8,053		0		0		23,382		72,083		95,465		57		182		239	
Overall % of Total		16%		0%		0%		0%		8%		0%		0%		24%		76%		100%		24%		76%		100%	

\* Denotes active contractors  
<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
MFM Contracting Corp	3/28/2011	In progress
Felix Associates LLC	9/28/2009	5/29/2011
Moretrench American Corp	1/13/2008	10/25/2008

GC/CM:	Lend Lease
Date Range:	1/1/2025 - 3/31/2025
As of :	45776

# **Utilities Improvement** **SCHEDULE OF WORKFORCE PARTICIPATION**

TierContractor																Headcount											
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	#	% <sup>1</sup>	#	% <sup>1</sup>	#	% <sup>1</sup>	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
Tier II	MFM Contracting Corp Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	Felix Associates LLC Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	Moretrench American Corp Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
Total Hours		0		62		0		0		0		0		0		0		0		0			0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%			0%		0%		0%

\* Denotes active contractors  
<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

# Abatement & Demolition

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

**Schedule M1**

<b>Owner Name:</b>	Columbia University	<b>Project:</b>	Abatement & Demolition
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>	
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	9/1/2009
		<b>Project End:</b>	In Progress

<b>OWNER</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 1,256,013	\$ 1,256,013

<b>DIRECT SPEND VENDORS (Tier I)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Absolute Plumbing & Heating Corp	L	No	Plumbing Contractor	Yes	\$ -	\$ 4,483	\$ 4,483
Black Widow Termite & Pest Control Corp	W-ESD	No	Pest Control	Yes	\$ -	\$ 2,238	\$ 2,238
Clancy Cullen Storage Co Inc	W-ESD	No	Storage	Yes	\$ -	\$ 48,245	\$ 48,245
First Choice Mechanical Inc	M-ESD	No	Mechanical	Yes	\$ -	\$ 5,796	\$ 5,796
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	\$ -	\$ 25,069	\$ 25,069
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 13,163	\$ 13,163
Mamais Contracting Corp	WL-ESD	No		Yes	\$ -	\$ 14,811	\$ 14,811
PSEC Plumbing & Heating Co Inc	L	No	Plumbing Contractor	Yes	\$ -	\$ 1,295	\$ 1,295
SMR Contracting Corp	L	No	General Contractor	Yes	\$ -	\$ 4,086	\$ 4,086
Titan Plumbing & Heating LLC	L	No	Plumbing Contractor	Yes	\$ -	\$ 18,130	\$ 18,130
Twins Electric Corp	L	No	Electrical Contractor	Yes	\$ -	\$ 31,423	\$ 31,423
NON:							
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 4,308	\$ 4,308
Access Control Technologies Inc	NON	No	Electrical Contractor	Yes	\$ -	\$ 1,120	\$ 1,120
Affiliated Environmental Serv. (AES)	NON	No	Environmental Services	Yes	\$ -	\$ 1,950	\$ 1,950
Celtic Services NYC Inc.	NON	No	Interior Construction	Yes	\$ -	\$ 880,881	\$ 880,881
Degmor Inc	NON	No	Asbestos Removal	Yes	\$ -	\$ 400	\$ 400
G & K Services Co	NON	No	Uniforms	Yes	\$ -	\$ 344	\$ 344
Gotham Waterproofing	NON	No	Contractor	Yes	\$ -	\$ 46,640	\$ 46,640
Inst Recycling Network	NON	No	Specialties	Yes	\$ -	\$ 74,935	\$ 74,935
JC Duggan Inc	NON	No	Moving	Yes	\$ -	\$ 45,750	\$ 45,750
Northstar Mechanical Inc	NON	No	Mechanical	Yes	\$ -	\$ 7,800	\$ 7,800
Omega Laboratories	NON	No	Air Quality	Yes	\$ -	\$ 14,177	\$ 14,177
Pro Roll Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 8,554	\$ 8,554
William Hird & Co Inc	NON	No	Specialties	Yes	\$ -	\$ 415	\$ 415

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

<b>Direct Spend Grand Total</b>	\$ -	\$ 1,256,013	\$ 1,256,013
<b>MWL Direct Spend Total</b>	\$ -	\$ 168,739	\$ 168,739
<b>Non-MWL Direct Spend Total</b>	\$ -	\$ 1,087,274	\$ 1,087,274
<b>MWL % of Total</b>	0%	13%	13%

Date: 3/31/2025

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Owner Name:</b>	Columbia University	<b>Project:</b> Abatement & Demolition
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 9/1/2009
		<b>Project End:</b> In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164

[illegible]

Date: 3/31/2025

## Schedule M1

<b>Owner Name:</b>	Columbia University	<b>Project:</b> Abatement & Demolition
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 9/1/2009
		<b>Project End:</b> In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 4,679,500	\$ 8,050,185	\$ 8,050,185

[illegible]

Date: 3/31/2025

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Company Name:</b>	Lend Lease	<b>Project:</b>	Abatement & Demolition
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b>	212-939-9580
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	9/1/2009
		<b>Project End:</b>	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164

[illegible]

Date: 3/31/2025



## Schedule M2

## Schedule M2

<b>Company Name:</b>	Par Environmental Corporation	<b>Project:</b>	Abatement & Demolition
<b>Trade:</b>	General Contractor	<b>Contract:</b>	Area 9B (Site 40)
<b>Address:</b>	313 Spook Rock Road, Suffern, New York 10901		<b>Telephone:</b> 212-939-9580
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	9/1/2009
		<b>Project End:</b>	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corporation	NON	No	General Contractor	\$ 4,679,500	\$ 8,050,185	\$ 8,050,185

[illegible]

Date: 3/31/2025

**Schedule M3**

<b>CM Name:</b>	Lend Lease	
<b>Company Name:</b>	Breeze National Inc	<b>Project:</b> Abatement & Demolition
<b>Trade:</b>	General Contracting	<b>Contract:</b>
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b> 212-939-9580
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 9/24/2011 <b>Project End:</b> 3/22/2012

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Breeze National Inc	NON	No	General Contracting	\$ 4,729,000	\$ 4,529,596	\$ 4,529,596

[illegible]

Date: 3/31/2025

## Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Lend Lease	
<b>Company Name:</b>	Par Environmental Corp	<b>Project:</b> Abatement & Demolition
<b>Trade:</b>	General Contracting	<b>Contract:</b> Areas 1A & 1B
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b> 212-939-9580
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 9/1/2009 <b>Project End:</b> 1/12/2011

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 1,818,000	\$ 1,818,183	\$ 1,818,183

[illegible]

Date: 3/31/2025

## Schedule M3

<b>CM Name:</b>	Lend Lease	
<b>Company Name:</b>	Par Environmental Corp	<b>Project:</b> Abatement & Demolition
<b>Trade:</b>	General Contracting	<b>Contract:</b> Areas 2, 4 & 5
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b> 212-939-9580
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 12/1/2009 <b>Project End:</b> 10/1/2011

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 7,100,000	\$ 7,100,000	\$ 7,100,000

<b>SUBCONTRACTORS (Tier III)</b>							
<b>Name/Address/Phone # (if available) otherwise enter Trade</b>	<b>MWL Designation</b>	<b>Joint Venture?</b>	<b>Trade</b>	<b>Awarded?</b>	<b>Original Plan Amount \$'s</b>	<b>Current Plan Amount (incl CO's) \$'s</b>	<b>Total Payment to Date \$'s</b>
<b>MWL:</b>							
Rizzo Environmental Services Corp	W-ESD	No	Carting	Yes	\$ -	\$ 8,130	\$ 8,130
Expedite-Dem Inc	MW-ESD	No	Expeditor	Yes	\$ 180,000	\$ 160,000	\$ 160,000
A Tech Electric Enterprise Inc	M-ESD	No	Sidewalk Bridge & Scaffolding	Yes	\$ -	\$ 249,768	\$ 249,768
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 669,089	\$ 669,089
A Royal Flush	L	No	Temporary Toilets	Yes	\$ 40,000	\$ 11,295	\$ 11,295
Petroscan Ltd	W-ESD	No	62 Equipment Supplier	Yes	\$ 65,000	\$ 62,572	\$ 62,572
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ 120,000	\$ 62,464	\$ 62,464
Sienna Environmental Technologies LLC	MW-ESD	No	Material Supplier	Yes	\$ 125,000	\$ 120,644	\$ 120,644
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	\$ -	\$ 33,182	\$ 33,182
JEG Inc	M-ESD	No	Vectoring	Yes	\$ 185,000	\$ 246,774	\$ 246,774
Manhattan Business Interiors Inc (MBI)	M-ESD	No	General Conditions	Yes	\$ -	\$ 68,968	\$ 68,968
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ 35,000	\$ 28,056	\$ 28,056
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ 140,000	\$ 107,315	\$ 107,315
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ -	\$ 95,734	\$ 95,734
Ann Hickey PE	W-ESD	No	Expeditor	Yes	\$ -	\$ 38,340	\$ 38,340
Blue Lake Crane LLC	M-ESD	No	Safety	Yes	\$ -	\$ 13,537	\$ 13,537
Robert Parchment Plumbing & Heating Inc	ML-ESD	No	Plumbing/Heating	Yes	\$ -	\$ 2,350	\$ 2,350
<b>Tier III Grand Total</b>					<b>\$ 890,000</b>	<b>\$ 1,978,218</b>	<b>\$ 1,978,218</b>
<b>MWL Tier III Total</b>					<b>\$ 890,000</b>	<b>\$ 1,978,218</b>	<b>\$ 1,978,218</b>
<b>Non-MWL Tier III Total</b>					<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>MWL % of Tier II</b>					<b>13%</b>	<b>28%</b>	<b>28%</b>

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 3/31/2025

## Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Lend Lease	
<b>Company Name:</b>	Par Environmental Corp	<b>Project:</b> Abatement & Demolition
<b>Trade:</b>	General Contracting	<b>Contract:</b> Areas 7 (Site 28) & 8
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b> 212-939-9580
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 10/11/2012 <b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 2,627,000	\$ 2,738,562	\$ 2,738,562

<b>SUBCONTRACTORS   (Tier III)</b>							
<b>Name/Address/Phone # (if available) otherwise enter Trade</b>	<b>MWL Designation</b>	<b>Joint Venture?</b>	<b>Trade</b>	<b>Awarded?</b>	<b>Original Plan Amount \$'s</b>	<b>Current Plan Amount (incl CO's) \$'s</b>	<b>Total Payment to Date \$'s</b>
<b>MWL:</b>							
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 50,000	\$ 26,594	\$ 26,594
Expedite-Dem Inc	MW-ESD	No	Expeditor	Yes	\$ 88,000	\$ 54,960	\$ 54,960
Ann Hickey PE	W-ESD	No	Expeditor	Yes	\$ 18,000	\$ 15,855	\$ 15,855
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ 500,000	\$ 158,486	\$ 158,486
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ 30,000	\$ 19,185	\$ 19,185
Safety & Quality Plus Inc	W-ESD	No		Yes	\$ 65,000	\$ 91,245	\$ 91,245
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ 20,000	\$ 5,859	\$ 5,859
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ 100,000	\$ 35,811	\$ 35,811
JEG Inc	M-ESD	No	Recycle/Waster Removal	Yes	\$ 80,000	\$ 2,009	\$ 2,009
Petroscan Ltd	W-ESD	No	Fuel Supplier	Yes	\$ 25,000	\$ 11,654	\$ 11,654
Contracting Supply Solutions	MW-ESD	No	Supplier	Yes	- \$	\$ 47,433	\$ 47,433
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	- \$	\$ 10,246	\$ 10,246
Creative Environment Solutions Corp	W-ESD	No	Noise Control	Yes	\$ 8,000	\$ 8,050	\$ 8,050
Palace Hoisting & Scaffolding Corp of NY	W	No	Scaffolding	Yes	- \$	\$ 20,686	\$ 20,686
<b>Tier III Grand Total</b>					<b>\$ 984,000</b>	<b>\$ 508,073</b>	<b>\$ 508,073</b>
<b>MWL Tier III Total</b>					<b>\$ 984,000</b>	<b>\$ 508,073</b>	<b>\$ 508,073</b>
<b>Non-MWL Tier III Total</b>					<b>- \$</b>	<b>- \$</b>	<b>-</b>
<b>MWL % of Tier II</b>					<b>37%</b>	<b>19%</b>	<b>19%</b>

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2025

### Schedule M3

<b>CM Name:</b>	Lend Lease	
<b>Company Name:</b>	Par Environmental Corp	<b>Project:</b> Abatement & Demolition
<b>Trade:</b>	General Contracting	<b>Contract:</b> Area 9A
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b> 212-939-9580
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 11/30/2012 <b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 560,750	\$ 604,886	\$ 604,886

[illegible]

Date: 3/31/2025

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Lend Lease	
<b>Company Name:</b>	Par Environmental Corp	<b>Project:</b> Abatement & Demolition
<b>Trade:</b>	General Contracting	<b>Contract:</b> Area 0
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b> 212-939-9580
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 11/30/2012 <b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 1,317,500	\$ 1,323,140	\$ 1,323,140

<b>SUBCONTRACTORS   (Tier III)</b>							
<b>Name/Address/Phone # (if available) otherwise enter Trade</b>	<b>MWL Designation</b>	<b>Joint Venture?</b>	<b>Trade</b>	<b>Awarded?</b>	<b>Original Plan Amount \$'s</b>	<b>Current Plan Amount (incl CO's) \$'s</b>	<b>Total Payment to Date \$'s</b>
<b>MWL:</b>							
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 25,000	\$ 4,250	\$ 4,250
Expedite-Dem Inc	MW-ESD	No	Expeditor	Yes	\$ 30,000	\$ 27,566	\$ 27,566
Ann Hickey PE	W-ESD	No	Expeditor	Yes	\$ 10,000	\$ 11,285	\$ 11,285
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ 20,000	\$ 55,828	\$ 55,828
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ 30,000	\$ 10,027	\$ 10,027
Pestrol Inc	MWL-ESD	No	62	Yes	\$ 5,000	\$ 2,450	\$ 2,450
Petroscan Ltd	W-ESD	No	Fuel Supplier	Yes	\$ 5,000	\$ 1,308	\$ 1,308
Contracting Supply Solutions	MW-ESD	No	Supplier	Yes	\$ 20,000	\$ 1,161	\$ 1,161
Palace Hoisting & Scaffolding Corp of NY	W	No	Scaffolding	Yes	\$ 150,000	\$ 118,332	\$ 118,332
Cuenca Coronel Trucking Co	M-ESD	No	Carting	Yes	\$ 100,000	\$ 35,750	\$ 35,750
<b>Tier III Grand Total</b>					<b>\$ 395,000</b>	<b>\$ 267,957</b>	<b>\$ 267,957</b>
<b>MWL Tier III Total</b>					<b>\$ 395,000</b>	<b>\$ 267,957</b>	<b>\$ 267,957</b>
<b>Non-MWL Tier III Total</b>					<b>-</b>	<b>-</b>	<b>-</b>
<b>MWL % of Tier II</b>					<b>30%</b>	<b>20%</b>	<b>20%</b>

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2025

GC/CM:	Par Environmental / Lend Lease
Date Range:	8/1/2008 - 3/31/2025
As of :	45776

## Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor															Headcount									
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total				
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	#	% <sup>1</sup>	#	% <sup>1</sup>	#		
Tier I (Direct)	Lend Lease (US) Construction LMB Inc Construction Management	185	3%	0	0%	0	0%	0	0%	2,628	43%	0	0%	0	0%	2,813	46%	3,309	54%	6,122	5	38%	8	62%	13
Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	461	79%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	461	79%	126	21%	587	9	82%	2	18%	11
	Breeze Demo & Abatement Contractor	11,338	56%	0	0%	122	1%	336	2%	2,817	14%	0	0%	0	0%	14,613	72%	5,774	28%	20,386	72	65%	39	35%	111
	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	88	100%	88	0	0%	2	100%	2
	Deerpath Demo & Abatement Contractor	232	12%	0	0%	0	0%	0	0%	265	14%	0	0%	0	0%	497	26%	1,446	74%	1,943	3	25%	9	75%	12
	Eagle Scaffolding Services Scaffolding Services	6,690	34%	464	2%	0	0%	116	1%	504	3%	0	0%	0	0%	7,774	39%	12,097	61%	19,870	45	48%	48	52%	93
	Johnson Security Bureau Security	4,940	74%	16	0%	0	0%	330	5%	1,112	17%	0	0%	40	1%	6,437	96%	265	4%	6,702	31	97%	1	3%	32
	Par Environmental Demo & Abatement Contractor	58,736	66%	16	0%	0	0%	5,388	6%	3,371	4%	0	0%	0	0%	67,511	76%	21,356	24%	88,867	176	78%	49	22%	225
	PAR ENVIRONMENTAL CORPORATION Demo & Abatement Contractor	16,863	42%	328	1%	0	0%	202	1%	288	1%	0	0%	0	0%	17,681	44%	22,108	56%	39,788	55	51%	53	49%	108
Total Hours		99,444		824		122		6,372		10,985		0		40		117,785		66,567		184,352	396		211		607
Overall % of Total		54%		0%		0%		3%		6%		0%		0%		64%		36%		100%	65%		35%		100%

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprise	11/28/2018	2/6/2020
Breeze National Inc	9/17/2009	3/28/2012
Current Fire Protection	12/4/2018	1/29/2019
Deerpath Construction Corp	9/16/2009	7/13/2010
Eagle Scaffolding Services	10/22/2018	11/4/2019
Johnson Security Bureau	11/10/2018	10/3/2019
Par Environmental Corp	10/5/2009	11/10/2019



GC/CM:	Lend Lease
Date Range:	1/1/2025 - 3/31/2025
As of :	45776

## Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount														
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	#	%¹	#	%¹	#	%¹	#	%¹
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Breeze National Inc Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Deerpath Construction Corp Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Eagle Scaffolding Services Scaffolding Services	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Johnson Security Bureau Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Par Environmental Corporation Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Total Hours		0		0		0		0		0		0		0		0		0		0		0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

# Jerome L. Greene Science Center

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN  
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University Project: Jerome L. Greene Science Center  
Address: 410 West 118th Street, NY, NY 10027 Telephone:  
As of Date: 3/31/2025 Project Start: 2/28/2011 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$%	Current Plan Amount (incl CO's) \$%	Total Payment to Date \$%
Columbia University	NON	No	Owner			\$ 12,214,220

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$%	Current Plan Amount (incl CO's) \$%	Total Payment to Date \$%
MWL:							
Absolute Plumbing & Heating Corp	L	No	Plumbing	Yes	\$ -	\$ 10,896	\$ 10,896
A Tech Electric Enterprises Inc	M	No	Electrical	Yes	\$ -	\$ 13,296	\$ 13,296
Black Widow Termite & Pest Control	W-ESD	No	Pest Control	Yes	\$ -	\$ 1,550	\$ 1,550
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ -	\$ 45,644	\$ 45,644
CISStructure	M-ESD	No	General Contractor	Yes	\$ -	\$ 290,392	\$ 290,392
Clancy Cullen Moving & Storage Co Inc	W	No	Moving & Relocation	Yes	\$ -	\$ 1,214	\$ 1,214
Crown Sign Systems Inc	W-ESD	No	62	Yes	\$ -	\$ 2,792	\$ 2,792
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 8,895	\$ 8,895
Gamma Cleaning Concepts Inc	MW-ESD	No	Cleaning	Yes	\$ -	\$ 110,815	\$ 110,815
Green Gut Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 101,927	\$ 101,927
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 35,945	\$ 35,945
Jesse Shapiro & James Glass Co	L	No	Doors/Glazing/Windows	Yes	\$ -	\$ 1,543	\$ 1,543
King Rose of NY Inc	L	No	General Contractor	Yes	\$ -	\$ 278,636	\$ 278,636
M & J Mechanical Corp	W-ESD	No	HVAC/Mechanical	Yes	\$ -	\$ 87,580	\$ 87,580
Mamas Contracting Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 47,758	\$ 47,758
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 41,938	\$ 41,938
Platinum Electric Service Inc	L	No	Electrical	Yes	\$ -	\$ 3,067	\$ 3,067
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 16,505	\$ 16,505
Titan Plumbing & Heating LLC	L	No	Construction Management	Yes	\$ -	\$ 1,846	\$ 1,846
Waldner's Business Environments	W	No	Supplies	Yes	\$ -	\$ 7,994	\$ 7,994
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 644	\$ 644
NON:							
275 Technology Solutions dba Safeway Fire &	NON	No	Safeway Fire - Monitoring	Yes	\$ -	\$ 9,969	\$ 9,969
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 990	\$ 990
Action Carling Environmental Serviv	NON	No	Debris Removal	Yes	\$ -	\$ 1,647	\$ 1,647
Advance Relocation & Storage	NON	No	General Contractor	Yes	\$ -	\$ 627,492	\$ 627,492
Alpaka E	NON	No	Materials & Equipment	Yes	\$ -	\$ 472	\$ 472
Airval Airconditioning Corporation	NON	No	Mechanical	Yes	\$ -	\$ 3,630	\$ 3,630
Aquaneering Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 19,923	\$ 19,923
Bar Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 68,605	\$ 68,605
Beckman Coulter Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 14,403	\$ 14,403
BH Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 151,998	\$ 151,998
Bioquell Inc	NON	No	Decontamination Services	Yes	\$ -	\$ 137,314	\$ 137,314
Braker Biospin Corp	NON	No	Supplier	Yes	\$ -	\$ 4,619,530	\$ 4,619,530
Braker	NON	No	Moving & Relocation	Yes	\$ -	\$ 245,430	\$ 245,430
Carl Zeiss Microscopy LLC	NON	No	Moving & Relocation	Yes	\$ -	\$ 96,020	\$ 96,020
Central Moving & Storage Co	NON	No	UWPA Suppliers	Yes	\$ -	\$ 42,644	\$ 42,644
City of New York Parks and Recreation	NON	No	Supplier	Yes	\$ -	\$ 26,000	\$ 26,000
Coherent Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 29,641	\$ 29,641
Cosmopolitan Construction	NON	No	General Contractor	Yes	\$ -	\$ 10,085	\$ 10,085
Cryostat Industries Inc	NON	No	Scale Repair	Yes	\$ -	\$ 1,559	\$ 1,559
Dancker Sellen & Douglas	NON	No	Furniture	Yes	\$ 62,809	\$ 62,809	\$ 62,809
CPM Builders Inc	NON	No	General Contractor	Yes	\$ -	\$ 2,135,201	\$ 2,135,201
Engineer Supply	NON	No	Supplies	Yes	\$ -	\$ 182	\$ 182
FedEx	NON	No	Supplies	Yes	\$ -	\$ 182	\$ 182
Fibergrate Composite Structures Inc	NON	No	Flooring Resilient Tile	Yes	\$ -	\$ 21,484	\$ 21,484
Formulatrix Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 600,192	\$ 600,192
Frames Animal Transportation	NON	No	Moving & Relocation	Yes	\$ -	\$ 40,850	\$ 40,850
Gilbar Industries Inc	NON	No	HVAC	Yes	\$ -	\$ 15,525	\$ 15,525
HB Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 50,289	\$ 50,289
Hellman Construction Co Inc	NON	No	General Contractor	Yes	\$ -	\$ 1,177,637	\$ 1,177,637
L.H. Weiss Co Ltd (Town House Specialty	NON	No	Cleaning	Yes	\$ -	\$ 234	\$ 234
JDL Trucking & Rigging Inc	NON	No	Trucking & Rigging	Yes	\$ -	\$ 2,400	\$ 2,400
Jr Construction Corp	NON	No	Construction	Yes	\$ -	\$ 4,658	\$ 4,658
JWEISS LLC	NON	No	Supplier	Yes	\$ -	\$ 73,170	\$ 73,170
Keweenaw Scientific Corporation	NON	No	Lab Furniture	Yes	\$ -	\$ 66,153	\$ 66,153
Leica	NON	No	Moving & Relocation	Yes	\$ -	\$ 18,232	\$ 18,232
LBG Enterprises LLC	NON	No	Supplier	Yes	\$ -	\$ 155,487	\$ 155,487
Long Island Scientific	NON	No	Moving & Relocation	Yes	\$ -	\$ 19,590	\$ 19,590
Livtron Serv Co Inc	NON	No	Electrical	Yes	\$ -	\$ 1,600	\$ 1,600
Mixatron Equipment Company (Dewaire)	NON	No	Equipment	Yes	\$ -	\$ 84,747	\$ 84,747
Moritech Manufacturing	NON	No	Supplier	Yes	\$ -	\$ 7,196	\$ 7,196
Newport Corp	NON	No	Materials & Equipment	Yes	\$ -	\$ 49,132	\$ 49,132
Olympus	NON	No	Moving & Relocation	Yes	\$ -	\$ 17,500	\$ 17,500
Pacific Bio-Material Management Inc	NON	No	Appliances	Yes	\$ -	\$ 307,485	\$ 307,485
Parker Interior Plantscape Inc	NON	No	Landscaping	Yes	\$ -	\$ 2,834	\$ 2,834
Par-Kut International Inc	NON	No	Guard Service / Watchman	Yes	\$ -	\$ 5,797	\$ 5,797
PBM LLC	NON	No	Cleaning	Yes	\$ -	\$ 9,417	\$ 9,417
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 25,804	\$ 25,804
Precision Micro Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 8,460	\$ 8,460
Psychology Software Tools Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 2,500	\$ 2,500
Pureaire Monitoring Systems Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 29,707	\$ 29,707
Rice Vision USA LLC	NON	No	Equipment	Yes	\$ -	\$ 4,944	\$ 4,944
Scientific Equipment Product Service	NON	No	Moving & Relocation	Yes	\$ -	\$ 13,250	\$ 13,250
Siemens Industry Inc	NON	No	HVAC	Yes	\$ -	\$ 315,226	\$ 315,226
Signs of Success	NON	No	Signage	Yes	\$ -	\$ 1,530	\$ 1,530
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 192,910	\$ 192,910
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 7,442	\$ 7,442
Star Draperies Inc	NON	No	Window Treatment	Yes	\$ -	\$ 28,420	\$ 28,420
Steris Corp	NON	No	Supplier	Yes	\$ -	\$ 72,746	\$ 72,746
Technical Digital Services	NON	No	Digital Services	Yes	\$ -	\$ 180	\$ 180
Tecniplast USA	NON	No	Supplier	Yes	\$ -	\$ 24,981	\$ 24,981
The Sign Works Inc	NON	No	Signage	Yes	\$ -	\$ 7,539	\$ 7,539
Valley City MFG	NON	No	Furniture	Yes	\$ 34,000	\$ 34,000	\$ 34,000
If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan					Direct Spend Grand Total \$ 96,809 \$ 12,214,239 \$ 12,214,229		
MWL Direct Spend Total					\$ -	\$ 1,111,677	\$ 1,111,677
Non-MWL Direct Spend Total					\$ 96,809	\$ 11,102,516	\$ 11,102,743
MWL % of Total					0%	9%	9%

Date: 3/31/2025

Date: 3/31/2025

## Schedule M1

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Owner Name:</b>	Columbia University	<b>Project:</b>	Jerome L. Greene Science Center
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>	
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	2/28/2011
		<b>Project End:</b>	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 417,356,692

[illegible]

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Owner Name:</b>	Columbia University	<b>Project:</b> Jerome L. Greene Science Center Synapse
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 2/28/2011
		<b>Project End:</b> In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 389,626	\$ 389,626

[illegible]

Date: 3/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN  
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	3/31/2025	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$%	Current Plan Amount (incl CO's) \$%	Total Payment to Date \$%	
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 418,262,337	\$ 417,356,692	

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$%	Current Plan Amount (incl CO's) \$%	Total Payment to Date \$%
MWL:							
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ -	\$ 19,795,144	\$ 19,795,144
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 1,835	\$ 1,835
Celtic Sheetmetal Inc	W-ESD	No	HVAC-Sheetmetal	Yes	\$ -	\$ 1,187,673	\$ 1,187,673
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 2,942,310	\$ 2,942,310
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 68,492	\$ 68,492
Eddington Security Inc	MW-ESD	No	62	Yes	\$ -	\$ 1,112,389	\$ 1,112,389
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,167,998	\$ 2,167,998
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Clear & Prep Site	Yes	\$ -	\$ 23,614	\$ 23,614
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 10,632,678	\$ 10,632,678
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,594	\$ 4,594
Fine Painting & Decorating Company Inc	M-ESD	No	Intumescent Painting	Yes	\$ -	\$ 3,231,176	\$ 3,231,176
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 2,332,254	\$ 2,332,254
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 20,887	\$ 20,887
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 1,349,760	\$ 1,349,760
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 634,132	\$ 634,132
MMF Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 86,311	\$ 86,311
MMF Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 2,977	\$ 2,977
Morrell Brown Corp	MWL-ESD	No	Spray Fireproofing	Yes	\$ -	\$ 1,379,234	\$ 1,379,234
New York Concrete	W-ESD	No	Concrete	Yes	\$ -	\$ 482,707	\$ 482,707
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 3,879,082	\$ 3,879,082
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions	Yes	\$ -	\$ 114,060	\$ 114,060
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 46,147	\$ 46,147
B&G Electrical Contractors of NY	NON	No	Electrical	Yes	\$ -	\$ 17,009,428	\$ 17,009,428
Bauerschmidt & Sons Inc	NON	No	Millwork	Yes	\$ -	\$ 5,418,876	\$ 5,418,876
Champion Metal & Glass Inc	NON	No	Ornamental Metal	Yes	\$ -	\$ 1,644,213	\$ 1,644,213
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 1,006,114	\$ 1,006,114
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 31,550,568	\$ 31,550,568
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ -	\$ 2,838,851	\$ 2,838,851
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 3,251,997	\$ 3,251,997
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Clear & Prep Site	Yes	\$ -	\$ 35,420	\$ 35,420
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 1,211,301	\$ 1,211,301
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 20,813,193	\$ 20,179,291
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 36,032,282	\$ 36,032,282
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 678,094	\$ 678,094
Handi-Lift Elevator LLC	NON	No	Elevators	Yes	\$ -	\$ 122,863	\$ 122,863
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 786,302	\$ 786,302
H.S.E. System Inc (Metropolitan Enterprises Inc)	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 19,259	\$ 19,259
Intricate Construction	NON	No	Clear & Prep Site	Yes	\$ -	\$ 36,948	\$ 36,948
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 16,023,648	\$ 16,023,648
Island Acoustics	NON	No	Fire Protection Systems	Yes	\$ -	\$ 101,104	\$ 101,104
Jantile Inc	NON	No	Ceramic Tile	Yes	\$ -	\$ 2,269,407	\$ 2,269,407
M Tucker A Division of Singer NY LLC	NON	No	Food Service Equipment	Yes	\$ -	\$ 147,572	\$ 147,572
McKeeon Door East	NON	No	Overhead Doors	Yes	\$ -	\$ 891,273	\$ 891,273
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	Yes	\$ -	\$ 4,975,517	\$ 4,975,517
MW Mechanical Inc	NON	Yes	Mechanical	Yes	\$ -	\$ 62,228,983	\$ 62,228,983
Navillus Tile Inc	NON	No	Polished Concrete	Yes	\$ -	\$ 360,842	\$ 360,842
Navillus Tile Inc	NON	No	Masonry	Yes	\$ -	\$ 3,334,982	\$ 3,334,982
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 444,519	\$ 444,519
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 4,131,223	\$ 4,131,223
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 691,497	\$ 691,497
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,027,552	\$ 4,027,552
Post Road Iron Works	NON	No	Metal Work	Yes	\$ -	\$ 4,093,049	\$ 4,093,049
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	\$ -	\$ 6,617,522	\$ 6,617,522
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 10,064,656	\$ 10,064,656
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 14,440,506	\$ 14,440,506
Siemens Industry Inc	NON	No	Electrical	Yes	\$ -	\$ 20,491	\$ 20,491
Skanska	NON	No	Clear & Prep Site	Yes	\$ -	\$ 437,827	\$ 437,827
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 42,306	\$ 42,306
United Drilling & Cutting Corp	NON	No	Clear & Prep Site	Yes	\$ -	\$ 105,204	\$ 105,204
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 2,589,742	\$ 2,589,742
Universal Services Group	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 511,499	\$ 511,499
Walters LLC	NON	No	Metal Stairs	Yes	\$ -	\$ 6,039,083	\$ 6,039,083
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 28,488,897	\$ 28,488,897
WDF Inc	NON	No	Drywall	Yes	\$ -	\$ 8,150	\$ 8,150
WDF Inc	NON	No	Plumbing	Yes	\$ -	\$ 4,170	\$ 4,170
WDF Inc	NON	No	Misc. Metal	Yes	\$ -	\$ 45,269	\$ 45,269
Windsafe Corp	NON	No	Window Washing Equipment	Yes	\$ -	\$ 271,870	\$ 271,870
Tier II Grand Total					\$ -	\$ 347,360,224	\$ 346,726,322
MWL Tier II Total					\$ -	\$ 51,335,947	\$ 51,335,947
Non-MWL Tier II Total					\$ -	\$ 296,024,276	\$ 295,390,375
MWL % of Tier II					0%	12%	12%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2025

## Schedule M2

<b>Company Name:</b>	Lend Lease	<b>Project:</b>	Jerome L. Greene Science Center Synapse
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b>	212-939-9580
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	2/28/2011
		<b>Project End:</b>	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ -	\$ 389,626	\$ 389,626

[illegible]

Date: 3/31/2025

### Schedule M3

<b>CM Name:</b>	Lend Lease		
<b>Company Name:</b>	Cives Corp	<b>Project:</b>	Jerome L. Greene Science Center
<b>Trade:</b>	Structural Steel	<b>Contract:</b>	
<b>Address:</b>	8 Church Street, Gouverneur, NY 13642	<b>Telephone:</b>	315-287-2200
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	2/28/2011
		<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 28,270,835	\$ 31,550,568	\$ 31,550,568

[illegible]

Date: 3/31/2025



## Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

CM Name:	Lend Lease	
Company Name:	RCC Concrete Corp	Project: Jerome L. Greene Science Center
Trade:	Cement & Concrete Construction	Contract:
Address:	74 State Street, 2nd Floor Westbury, New York 11590	Telephone: 516-279-6787
As of Date:	3/31/2025	Project Start: 10/10/2012 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
RCC Concrete Corp	NON	No	Cement & Concrete Construction	\$ 6,643,000	\$ 10,064,656	\$ 10,064,656

[illegible]

Date: 3/31/2025

## Schedule M3

<b>CM Name:</b>	Lend Lease	
<b>Company Name:</b>	MW Mechanical Inc	<b>Project:</b> Jerome L. Greene Science Center
<b>Trade:</b>	HVAC	<b>Contract:</b>
<b>Address:</b>	622 West 132nd Street, New York, NY 10027	<b>Telephone:</b> 718-961-6634
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 2/25/2013 <b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MW Mechanical Inc	NON	Yes	HVAC	\$ 55,975,000	\$ 62,228,983	\$ 62,228,983

[illegible]

Date: 3/31/2025

## Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Five Star Electric Corp	NON	No	Electrical	\$ 20,315,665	\$ 20,813,193	\$ 20,179,291

**SUBCONTRACTORS (Tier III)**

[illegible]

Date: 3/31/2025

**Schedule M3**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Otis Elevator Company	NON	No	Elevators	\$ 3,900,000	\$ 4,131,223	\$ 4,131,223

**SUBCONTRACTORS (Tier III)**

[illegible]

Date: 3/31/2025

### Schedule M3

<b>CM Name:</b>	Lend Lease		
<b>Company Name:</b>	WDF Inc	<b>Project:</b>	Jerome L. Greene Science Center
<b>Trade:</b>	HVAC	<b>Contract:</b>	
<b>Address:</b>	30 North Macquesten Parkway, Mount Vernon, NY 10550	<b>Telephone:</b>	914-776-8144
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	2/25/2013
		<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
WDF Inc	NON	No	HVAC	\$ 25,166,020	\$ 28,546,486	\$ 28,546,486

[illegible]

Date: 3/31/2025

### Schedule M3

CM Name:	Lend Lease	
Company Name:	Island Acoustics	Project: Jerome L. Greene Science Center
Trade:	Carpentry	Contract:
Address:	518 Johnson Ave Bohemia, NY 11716	Telephone: 631-234-4500
As of Date:	3/31/2025	Project Start: 3/12/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island Acoustics	NON	No	Carpentry	\$ 14,250,000	\$ 16,124,752	\$ 16,124,752

[illegible]

Date: 3/31/2025

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Lend Lease	
<b>Company Name:</b>	Forest Electric	<b>Project:</b> Jerome L. Greene Science Center
<b>Trade:</b>	Electrical	<b>Contract:</b>
<b>Address:</b>	2 Penn Plaza New York, NY 10121	<b>Telephone:</b> 212-318-1500
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 5/1/2013 <b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Forest Electric	NON	No	Electrical	\$ 31,000,000	\$ 36,032,282	\$ 36,032,282

[illegible]

Date: 3/31/2025

## Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Lend Lease		
<b>Company Name:</b>	Navillus Tile Inc		<b>Project:</b> Jerome L. Greene Science Center
<b>Trade:</b>	Masonry		<b>Contract:</b>
<b>Address:</b>	575 5th Ave 29th Floor, New York, NY 10017		<b>Telephone:</b> 212-750-1808
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 11/20/2012	<b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Navillus Tile Inc	NON	No	Masonry	\$ 6,200,000	\$ 3,695,824	\$ 3,695,824

[illegible]

Date: 3/31/2025



### Schedule M3

<b>CM Name:</b>	Lend Lease		
<b>Company Name:</b>	B&G Electrical Contractors of NY	<b>Project:</b>	Jerome L. Greene Science Center
<b>Trade:</b>	Electrical	<b>Contract:</b>	
<b>Address:</b>	7100 New Horizons Blvd. N. Amityville, NY 11701	<b>Telephone:</b>	631-669-6000
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	9/13/2013
		<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
B&G Electrical Contractors of NY	NON	No	Electrical	\$ 12,625,000	\$ 17,009,428	\$ 17,009,428

[illegible]

Date: 3/31/2025

### Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Lend Lease	
<b>Company Name:</b>	Rael Automatic Sprinkler	<b>Project:</b> Jerome L. Greene Science Center
<b>Trade:</b>	Fire Protection	<b>Contract:</b>
<b>Address:</b>	1750 Plaza Avenue New Hyde, NY 11040	<b>Telephone:</b> 516-593-2000
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 12/19/2012 <b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Rael Automatic Sprinkler	NON	No	Fire Protection	\$ 6,940,000	\$ 6,617,522	\$ 6,617,522

[illegible]

Date: 3/31/2025

**Schedule M3**

<b>CM Name:</b>	Lend Lease	
<b>Company Name:</b>	Siemens Industry Inc	<b>Project:</b> Jerome L. Greene Science Center
<b>Trade:</b>	BMS	<b>Contract:</b>
<b>Address:</b>	8 Fernwood Road, Florham Park, NJ 07392	<b>Telephone:</b> 973-575-6300
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 2/28/2011 <b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Siemens Industry Inc	NON	No	BMS	\$ 5,955,000	\$ 14,460,997	\$ 14,460,997

[illegible]

Date: 3/31/2025

### Schedule M3

<b>CM Name:</b>	Lend Lease		
<b>Company Name:</b>	Bauerschmidt & Sons Inc	<b>Project:</b>	Jerome L. Greene Science Center
<b>Trade:</b>	Architectural Woodworking	<b>Contract:</b>	
<b>Address:</b>	11920 Merrick Blvd, Jamaica, NY 11434	<b>Telephone:</b>	718-528-3500
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	2/28/2011
		<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Bauerschmidt & Sons Inc	NON	No	Architectural Woodworking	\$ 4,550,000	\$ 5,418,876	\$ 5,418,876

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Plywood/Core Material Supplier	Yes	\$ -	\$ 153,553	\$ 153,553
JC Ryan EBCO/H&G LLC	W-ESD	No	Doors, Frames & Finish Hardware	Yes	\$ -	\$ 46,795	\$ 46,795
Rugby Architectural Building	L	No	Decorative Surfacing, Doors, and Millwork	Yes	\$ -	\$ 102,121	\$ 102,121
<b>NON:</b>							
Manhattan Laminates	NON	No	62	Yes	\$ -	\$ 229,628	\$ 229,628
<b>Tier III Grand Total</b>					\$ -	\$ 532,097	\$ 532,097
<b>MWL Tier III Total</b>					\$ -	\$ 302,469	\$ 302,469
<b>Non-MWL Tier III Total</b>					\$ -	\$ 229,628	\$ 229,628
<b>MWL % of Tier II</b>					0%	6%	6%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2025

### Schedule M3

<b>CM Name:</b>	Lend Lease		
<b>Company Name:</b>	JanTile Inc	<b>Project:</b>	Jerome L. Greene Science Center
<b>Trade:</b>	Ceramic Tile	<b>Contract:</b>	
<b>Address:</b>	3960 Merritt Avenue, Bronx, NY 10466	<b>Telephone:</b>	718-655-5450
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	2/28/2011
		<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jantile Inc	NON	No	Ceramic Tile	\$ 2,230,000	\$ 2,269,407	\$ 2,269,407

Date: 3/31/2025

## Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Elite Interiors Systems Inc	L	No	Carpentry / Drywall	\$ 9,400,000	\$ 10,637,272	\$ 10,637,272

**SUBCONTRACTORS (Tier III)**

[illegible]

Date: 3/31/2025

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Lend Lease	
<b>Company Name:</b>	Eagle One Roofing Contractors Inc	<b>Project:</b> Jerome L. Greene Science Center
<b>Trade:</b>	Roofing	<b>Contract:</b>
<b>Address:</b>	18-60 45th Street Astoria, New York 11105	<b>Telephone:</b> 718-626-2108
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 2/28/2011 <b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Eagle One Roofing Contractors Inc	NON	No	Roofing	\$ 3,550,000	\$ 2,838,851	\$ 2,838,851

[illegible]

Date: 3/31/2025

## Schedule M3

Schedule M3

<b>CM Name:</b>	F. W. Sims Inc.		
<b>Company Name:</b>	F. W. Sims Inc.		<b>Project:</b> Jerome L. Greene Science Center
<b>Trade:</b>	HVAC		<b>Contract:</b>
<b>Address:</b>	101 Otis Steel, West Babylon, NY 11704		<b>Telephone:</b> 631-491-1441
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	<b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
F. W. Sims Inc.	NON	No	HVAC	\$ 14,590,000	\$ 16,912,472	\$ 16,912,472

[illegible]

Date: 3/31/2025



**Schedule M3**

<b>CM Name:</b>	Lend Lease	
<b>Company Name:</b>	Champion Metal & Glass Inc	<b>Project:</b> Jerome L. Greene Science Center
<b>Trade:</b>	Ornamental Metal	<b>Contract:</b>
<b>Address:</b>	130 Motor Parkway, Hauppauge, NY 11788	<b>Telephone:</b> 631-254-2560
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 2/28/2011 <b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Ornamental Metal	\$ 1,200,000	\$ 1,644,213	\$ 1,644,213

[illegible]

Date: 3/31/2025

### Schedule M3

CM Name:	Lend Lease		
Company Name:	Champion Metal & Glass Inc	Project:	Jerome L. Greene Science Center
Trade:	Glazing	Contract:	
Address:	130 Motor Parkway, Hauppauge, NY 11788	Telephone:	631-254-2560
As of Date:	3/31/2025	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Glazing	\$ 1,275,000	\$ 1,006,114	\$ 1,006,114

[illegible]

Date: 3/31/2025

**Schedule M3**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Lend Lease	
<b>Company Name:</b>	Modulo 3 Corporation DBA Unifor	<b>Project:</b> Jerome L. Greene Science Center
<b>Trade:</b>	Glass and Glazing	<b>Contract:</b>
<b>Address:</b>	149 Fifth Avenue, New York NY 10010	<b>Telephone:</b> 212-673-3434
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 2/28/2011 <b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	\$ 5,167,874	\$ 4,975,517	\$ 4,975,517

[illegible]

Date: 3/31/2025

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 3/31/2025
As of:	4/5/2025

Jerome L. Greene Science Center  
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount					
		M	W	L	MW	ML	WL	MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total			
		Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %		Hrs %	Hrs %	Hrs	# %	# %	#			
Tier I (Direct)	Lend Lease (US) Construction LMB Inc. Construction Management	3,540 16%	808 4%	100 0%	48 0%	2,457 11%	0 0%	10 0%		6,962 32%	14,963 68%	21,925	32 53%	28 47%	60			
	Baerschmidt & Sons Millwork	1,851 12%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%		1,851 12%	13,802 88%	15,653	1 4%	25 96%	26			
	B&G Electric Electrical	19,117 18%	1,942 2%	966 1%	1,946 2%	4,914 5%	0 0%	0 0%		28,884 27%	79,267 73%	108,171	45 33%	91 67%	136			
	Cardoza Plumbing Plumbing	32,654 26%	0 0%	1,649 1%	5,264 4%	5,733 5%	1,225 1%	0 0%		46,525 37%	77,589 63%	124,113	26 31%	57 69%	83			
	Champion Metal and Glass Ornamental Metal, Glass & Glazing	1,671 22%	0 0%	0 0%	0 0%	327 4%	0 0%	0 0%		1,998 26%	5,723 74%	7,721	15 32%	32 68%	47			
	Cives Steel Superstructure Steel	47,566 29%	56 0%	1,821 1%	0 0%	2,626 2%	0 0%	0 0%		52,068 32%	111,885 68%	163,953	99 33%	204 67%	303			
	Creative Construction Services Safety Equipment	9,838 48%	96 0%	0 0%	3,323 16%	499 2%	0 0%	767 4%		14,522 71%	5,997 29%	20,519	37 90%	4 10%	41			
	Eagle One Roofing Contractors Inc Roofing	8,674 36%	81 0%	0 0%	2,120 9%	3,244 13%	0 0%	0 0%		14,118 58%	10,173 42%	24,291	56 60%	38 40%	94			
	Elite Interiors Inc Drywall, Resilient Flooring & Base	53 21%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%		53 21%	199 79%	252	2 25%	6 75%	8			
	Fine Group Painting & Instrumentation	27,238 72%	0 0%	0 0%	8 0%	444 1%	0 0%	0 0%		27,690 73%	10,094 27%	37,784	48 77%	14 23%	62			
	Five Star Electrical Electrical	12,305 8%	198 0%	152 0%	384 0%	3,453 2%	0 0%	1,684 1%		18,175 12%	136,379 88%	154,554	38 21%	145 79%	183			
	Forest Electric Electrical	46,104 25%	0 0%	0 0%	312 0%	2,335 1%	0 0%	0 0%		48,750 26%	137,606 74%	186,356	49 34%	97 66%	146			
	Fresh Meadow HVAC Systems	1,352 46%	0 0%	0 0%	0 0%	136 5%	0 0%	0 0%		1,488 50%	1,460 50%	2,948	12 44%	15 56%	27			
	Hi Tech Data Raised Access Flooring	297 10%	1,002 33%	0 0%	0 0%	25 1%	0 0%	0 0%		1,324 43%	1,726 57%	3,050	7 64%	4 36%	11			
	Island Acoustics Acoustics	58,183 52%	8 0%	2,294 2%	1,732 2%	4,017 4%	0 0%	4,958 4%		71,189 64%	40,705 36%	111,894	72 53%	64 47%	136			
	Jantile Inc Ceramic Tile	8,147 59%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%		8,147 59%	5,729 41%	13,876	10 48%	11 52%	21			
	Metropolitan Enterprises Scaffolding	1,346 54%	0 0%	0 0%	0 0%	14 1%	0 0%	0 0%		1,360 55%	1,126 45%	2,485	33 60%	15 31%	48			
	Morrell Brown Corp. Fireproofing	9,614 91%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%		9,614 91%	1,008 9%	10,622	12 92%	1 8%	13			
	Navillus Contracting Masonry	42,824 50%	0 0%	0 0%	797 1%	12,199 14%	0 0%	0 0%		55,820 65%	29,456 35%	85,275	170 55%	137 45%	307			
	Nets That Work Safety Equipment	1,252 52%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%		1,252 52%	1,177 48%	2,429	4 33%	8 67%	12			
	Otis Elevators Elevators	6,203 30%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%		6,203 30%	14,734 70%	20,937	15 25%	46 75%	61			
	Platinum Terrazzo, Inc. Ceramic Tile	10,781 55%	0 0%	0 0%	0 0%	79 0%	0 0%	0 0%		10,860 56%	8,666 44%	19,526	16 55%	13 45%	29			
	Rael Automatic Sprinkler Dewatering	1,148 3%	0 0%	0 0%	0 0%	49 0%	0 0%	0 0%		1,197 3%	43,466 97%	44,663	8 11%	65 89%	73			
	RCC Concrete Above Grade Concrete	22,640 46%	107 0%	73 0%	243 0%	542 1%	0 0%	0 0%		23,604 48%	25,591 52%	49,194	77 31%	169 69%	246			
	Siemens HVAC Systems	8,770 18%	701 1%	0 0%	208 0%	0 0%	0 0%	0 0%		9,678 20%	39,699 80%	49,376	12 20%	47 80%	59			
	Uniflor Glass and Glazing	16,168 98%	0 0%	208 1%	0 0%	0 0%	0 0%	0 0%		16,376 99%	139 1%	16,515	28 97%	1 3%	29			
	United Builder Supply Hoist	4,569 52%	16 0%	0 0%	0 0%	0 0%	0 0%	0 0%		4,585 52%	4,162 48%	8,747	55 59%	39 41%	94			
	Feature Walters Dewatering	27,344 60%	0 0%	0 0%	0 0%	270 1%	0 0%	0 0%		27,614 60%	18,246 40%	45,860	29 63%	17 37%	46			
	WDF Piping/Sheetmetal	71,259 33%	1,533 1%	3,127 1%	301 0%	4,022 2%	0 0%	864 0%		81,106 38%	132,448 62%	213,553	139 38%	227 62%	366			
Total Hours		602,503	6,546	10,389	16,684	47,382	1,225	8,280		593,008	973,230	1,566,237	1,147	1,620	2,767			
Overall % of Total		32%	0%	1%	1%	3%	0%	1%		38%	62%	100%	41%	59%	100%			

\* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Baerschmidt & Sons	8/1/2008	5/1/2019
B&G Electric	3/27/2014	11/1/2017
Cardoza Plumbing Corp	2/27/2013	6/27/2017
Champion Metal and Glass	11/1/2015	10/3/2018
Cives Corp	4/6/2013	9/5/2015
Creative Construction Services	4/25/2013	7/9/2016
Eagle One Roofing Contractors Inc	4/30/2013	7/31/2017
Elite Interiors Inc	6/9/2017	9/1/2017
Fine Painting & Decorating Company Inc	8/1/2013	11/5/2017
Five Star Electrical	3/7/2013	3/7/2018
Forest Electric	7/18/2013	12/13/2017
Fresh Meadow	5/2/2017	2/24/2018
Hi Tech Data	7/1/2015	8/3/2017
Island Acoustics	9/1/2013	10/9/2017
Jantile Inc	2/6/2015	1/1/2017
Metropolitan Enterprises	3/11/2013	6/13/2014
Morrell Brown Corp	8/1/2013	1/18/2015
Navillus Contracting	9/25/2013	6/28/2014
Nets That Work	9/1/2013	8/12/2014
Otis Elevators	9/6/2013	8/24/2017
Platinum Terrazzo Inc	2/28/2015	3/4/2017
Rael Automatic Sprinkler	5/1/2013	7/18/2017
RCC Concrete Corp	1/30/2013	9/19/2017
Siemens	4/3/2014	11/12/2017
Uniflor	9/30/2015	8/23/2016
Universal Builders Supply	4/26/2013	11/26/2017
Walters LLC	5/12/2013	9/24/2016
WDF	7/24/2013	9/26/2017

GC/CM:	Lend Lease
Date Range:	1/1/2025 - 3/31/2025
As of :	45776

## Jerome L. Greene Science Center

### SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount										
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total		
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	#	% <sup>1</sup>	#	% <sup>1</sup>	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Tier II	Bauerschmidt & Sons Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	B&G Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Cardoza Plumbing Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Champion Metal and Glass Ornamental Metal, Glass & Glazing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Cives Corp Superstructure Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Eagle One Roofing Contractors Inc Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Elite Interiors Inc Drywall, Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Fine Painting & Decorating Company Inc Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Five Star Electrical Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Forest Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Fresh Meadow HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Hi Tech Data Raised Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Island Acoustics Acoustics	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Jantile Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Metropolitan Enterprises Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Morell Brown Corp Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Navillus Contracting Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Otis Elevators Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Platinum Terrazzo Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Rael Automatic Sprinkler Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Siemens HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Unifor Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Universal Builders Supply Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Walters LLC Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	WDF Piping/Sheetmetal	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		62		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

# EPA Clean Diesel

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Owner Name:</b>	Columbia University	<b>Project:</b> EPA Clean Diesel
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 5/1/2009
		<b>Project End:</b> Work Completed 11/2011

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 613,907

[illegible]

Date: 3/31/2025

# Open Space



*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Owner Name:</b>	Columbia University	<b>Project:</b> Open Space
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 7/10/2013
		<b>Project End:</b> In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 52,276

DIRECT SPEND VENDORS (Tier I)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Clark & Wilkins Industries Inc	L	No	Printing Service	Yes	\$ -	\$ 22,900	\$ 22,900	
Crown Sign Systems	W-ESD	No	Signage	Yes	\$ -	\$ 11,675	\$ 11,675	
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 34	\$ 34	
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 14,838	\$ 14,838	
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 1,365	\$ 1,365	
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 621	\$ 621	
The Sign Works Inc	W	No	62	Yes	\$ -	\$ 16	\$ 16	
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 63	\$ 63	
NON:								
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 13	\$ 13	
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 751	\$ 751	
<b>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</b>					<b>Direct Spend Grand Total</b>	<b>\$ -</b>	<b>\$ 52,276</b>	<b>\$ 52,276</b>
					<b>MWL Direct Spend Total</b>	<b>\$ -</b>	<b>\$ 51,512</b>	<b>\$ 51,512</b>
					<b>Non-MWL Direct Spend Total</b>	<b>\$ -</b>	<b>\$ 764</b>	<b>\$ 764</b>
					<b>MWL % of Total</b>	<b>0%</b>	<b>99%</b>	<b>99%</b>

Date: 3/31/2025

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Owner Name:</b>	Columbia University	<b>Project:</b> Open Space
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 7/10/2013
		<b>Project End:</b> In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 16,892,219

[illegible]

Date: 3/31/2025

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

**Schedule M2**

<b>Company Name:</b>	Lend Lease	<b>Project:</b>	Open Space
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b>	212-939-9580
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	7/10/2013
		<b>Project End:</b>	In Progress

<b>COMPANY (Tier I)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ 1,047,159	\$ 16,892,219	\$ 16,892,219

<b>SUBCONTRACTORS (Tier II)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 15	\$ 15
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 2,412	\$ 2,412
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 54,195	\$ 54,195
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,163	\$ 2,163
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 342	\$ 342
Elite Interiors Systems Inc	L	No		Yes	\$ -	\$ 161	\$ 161
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 224	\$ 224
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 166	\$ 166
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 60,531	\$ 60,531
MFM Contracting Corp	L	No	Sitework	Yes	\$ -	\$ 17,664	\$ 17,664
MFM Contracting Corp	L	No	Foundation Concrete	Yes	\$ -	\$ 11,016	\$ 11,016
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 60,799	\$ 60,799
<b>NON:</b>							
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 1,116,585	\$ 1,116,585
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ 1,007,250	\$ 1,169,639	\$ 1,169,639
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 3,244	\$ 3,244
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Street Structures	Yes	\$ -	\$ 513	\$ 513
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 695	\$ 695
Intricate Construction	NON	No	Sitework	Yes	\$ -	\$ 8,923,762	\$ 8,923,762
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 2,195	\$ 2,195
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 992,502	\$ 992,502
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 939	\$ 939
Skanska	NON	No	Sitework	Yes	\$ -	\$ 91,219	\$ 91,219
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 57,137	\$ 57,137
Steven Dubner Landscaping Inc	NON	No	Lawns & Planting	Yes	\$ -	\$ 1,448,920	\$ 1,448,920
True North Surveying LLC	NON	No	Surveying	Yes	\$ -	\$ 9,450	\$ 9,450
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 6,727	\$ 6,727
<b>Tier II Grand Total</b>					<b>\$ 1,007,250</b>	<b>\$ 14,033,215</b>	<b>\$ 14,033,215</b>
<b>MWL Tier II Total</b>					<b>\$ -</b>	<b>\$ 209,688</b>	<b>\$ 209,688</b>
<b>Non-MWL Tier II Total</b>					<b>\$ 1,007,250</b>	<b>\$ 13,823,527</b>	<b>\$ 13,823,527</b>
<b>MWL % of Tier II</b>					<b>0%</b>	<b>1%</b>	<b>1%</b>

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 3/31/2025

## Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

CM Name:	Lend Lease	
Company Name:	Intricate Construction	Project: Open Space
Trade:	Site Work	Contract:
Address:	450 Commerce St, Hawthorne, NY 10532	Telephone: 914-769-1200
As of Date:	3/31/2025	Project Start: 7/10/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Intricate Construction	NON	No	Site Work	\$ 7,650,000	\$ 8,923,762	\$ 8,923,762

Date: 3/31/2025

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 3/31/2025
As of :	45776

## Open Space SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount												
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total				
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	#	% <sup>1</sup>	#	% <sup>1</sup>	#		
Tier II	Intricate Construction Inc Sitework	15,339	47%	0	0%	0	0%	0	0%	280	1%	0	0%	0	0%	15,619	48%	16,939	52%	32,557	68	47%	76	53%	144
	MFM Contracting Corp Utilities	2,195	59%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,195	59%	1,500	41%	3,695	11	48%	12	52%	23
	Steven Dubner Lawns & Planting	1,587	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,587	100%	0	0%	1,587	22	100%	0	0%	22
Total Hours		19,121		0		0		0		280		0		0		19,401		18,438		37,839	101		88		189
Overall % of Total		51%		###		0%		0%		1%		0%		0%		51%		49%		100%	53%		47%		100%

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Intricate Construction	7/11/2010	1/30/2018
MFM Contraction Corp	2/4/2010	1/30/2018
Steven Dubner	8/2/2016	1/30/2018

GC/CM:	Lend Lease
Date Range:	1/1/2025 - 3/31/2025
As of :	45776

# Open Space

## SCHEDULE OF WORKFORCE PARTICIPATION

Tier Contractor																Headcount									
		M		W		L	MW		ML	WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs		#	% <sup>1</sup>	#	% <sup>1</sup>	#	
Tier II	Intricate Construction	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
	Sitework																								
	MFM Contracting Corp	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
	Utilities																								
	Steven Dubner	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
	Lawns & Planting																								
Total Hours		0		0		0		0		0		0		0		0		0		0		0		0	
Overall % of Total		0%		###		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	

\* Denotes active contractors  
<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

# Lenfest

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

**Schedule M1**

<b>Owner Name:</b>	Columbia University	<b>Project:</b>	Lenfest
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>	
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	12/1/2013
		<b>Project End:</b>	In Progress

<b>OWNER</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 894,142

<b>DIRECT SPEND VENDORS (Tier I)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CitiStructure	M-ESD	No	Signage	Yes	\$ -	\$ 60,085	\$ 60,085
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 123	\$ 123
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 59,865	\$ 59,865
Izzo Construction	WL-ESD	No	General Contractor	Yes	\$ -	\$ 38,995	\$ 38,995
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 7,971	\$ 7,971
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 2,221	\$ 2,221
Gamma Cleaning Concepts Inc	MW-ESD	No		Yes	\$ -	\$ 23,194	\$ 23,194
The Sign Works Inc	W	No	Signage	Yes	\$ -	\$ 57	\$ 57
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 226	\$ 226
NON:							
Advance Relocation & Storage	NON	No	General Contractor	Yes	\$ -	\$ 8,858	\$ 8,858
275 Technology Solutions dba Safeway Fire & Protection Company	NON	No	Safeway Fire - Monitoring	Yes	\$ -	\$ 2,526	\$ 2,526
Barbizon Elec Co Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 278,680	\$ 278,680
Bear	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 25,188	\$ 25,188
From the Source	NON	No	Furniture	Yes	\$ -	\$ 8,410	\$ 8,410
Siemens Industry Inc	NON	No	HVAC	Yes	\$ -	\$ 1,233	\$ 1,233
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 46	\$ 46
Staging Concepts Acquisition	NON	No	Materials & Equipment	Yes	\$ -	\$ 138,907	\$ 138,907
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 2,682	\$ 2,682
Temporary Walls Incorporated	NON	No	Materials & Equipment	Yes	\$ -	\$ 199,756	\$ 199,756
United Rentals North America Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 35,119	\$ 35,119
					<b>Direct Spend Grand Total</b>	<b>\$ -</b>	<b>\$ 894,142</b>
					<b>MWL Direct Spend Total</b>	<b>\$ -</b>	<b>\$ 192,737</b>
					<b>Non-MWL Direct Spend Total</b>	<b>\$ -</b>	<b>\$ 701,405</b>
					<b>MWL % of Total</b>	<b>0%</b>	<b>22%</b>

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 3/31/2025



## Schedule M1

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Owner Name:</b>	Columbia University	<b>Project:</b> Lenfest
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 12/1/2013
		<b>Project End:</b> In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 71,348,069

[illegible]

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

**Schedule M2**

<b>Company Name:</b>	Lend Lease	<b>Project:</b>	Lenfest
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b>	212-939-9580
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	12/1/2013
		<b>Project End:</b>	In Progress

<b>COMPANY (Tier I)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,348,069

<b>SUBCONTRACTORS (Tier II)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
3L & Company Inc	W-ESD	No	Ceramic Tile	Yes	\$ -	\$ 183,880	\$ 183,880
Commodore Construction Corporation	W-ESD	No	Masonry	Yes	\$ -	\$ 162,261	\$ 162,261
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 349,861	\$ 349,861
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 14,074	\$ 14,074
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 50,000	\$ 50,000
Crown Sign Systems Inc	W-ESD	No		62 Yes	\$ -	\$ 105,688	\$ 105,688
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 226,668	\$ 226,668
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 243,028	\$ 243,028
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,737	\$ 2,737
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 1,223	\$ 1,223
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 941	\$ 941
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 369	\$ 369
Fine Painting & Decorating Company Inc	M-ESD	No	Painting & Instrumentation	Yes	\$ -	\$ 701,939	\$ 701,939
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 402,380	\$ 402,380
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 1,161,884	\$ 1,161,884
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 279,886	\$ 279,886
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 229,918	\$ 229,918
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 322,007	\$ 322,007
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 5,650	\$ 5,650
Sirina Fire Protection Corp	M-ESD	No	Fire Protection Systems	Yes	\$ -	\$ 787,911	\$ 787,911
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 1,231,117	\$ 1,231,117
Westchester Metal Works Inc	W	No	Metal Stairs	Yes	\$ -	\$ 703,000	\$ 703,000
Westchester Metal Works Inc	W	No	Miscellaneous Metal	Yes	\$ -	\$ 1,848,673	\$ 1,848,673
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions & Screens	Yes	\$ -	\$ 38,780	\$ 38,780
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 11,338,958	\$ 11,338,958
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 459,760	\$ 459,760
Champion Metal & Glass Inc	NON	No	Snorkel	Yes	\$ -	\$ 90,000	\$ 90,000
Champion Metal & Glass Inc	NON	No	Millwork	Yes	\$ -	\$ 45,924	\$ 45,924
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 11,334,322	\$ 11,334,322
Commodore Construction Corporation	NON	No	Masonry	Yes	\$ -	\$ 1,639	\$ 1,639
Eagle One Roofing Contractors Inc	NON	No	Waterproofing & Roofing	Yes	\$ -	\$ 452,211	\$ 452,211
Eagle Scaffolding Services Inc	NON	No	Scaffolding	Yes	\$ -	\$ 254,924	\$ 254,924
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 364,543	\$ 364,543
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 4,106	\$ 4,106

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

<b>Company Name:</b>	Lend Lease	<b>Project:</b>	Lenfest
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b>	212-939-9580
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	12/1/2013
		<b>Project End:</b>	In Progress

<b>COMPANY (Tier I)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,348,069

<b>SUBCONTRACTORS (Tier II)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
EI/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Street Structures	Yes	\$ -	\$ 1,834	\$ 1,834
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,059	\$ 4,059
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 289,895	\$ 289,895
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 5,304	\$ 5,304
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 1,565,586	\$ 1,565,586
H.S.E. System Inc	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 134,000	\$ 134,000
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 177,727	\$ 177,727
Intricate Construction	NON	No	Street Structures	Yes	\$ -	\$ 26,374	\$ 26,374
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 84,064	\$ 84,064
LVC Interiors Inc	NON	No	Window Treatment / Blinds	Yes	\$ -	\$ 249,760	\$ 249,760
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 188,000	\$ 188,000
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 1,281,830	\$ 1,281,830
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 666,750	\$ 666,750
PGS Millwork Inc	NON	No	Millwork	Yes	\$ -	\$ 1,220,222	\$ 1,220,222
Platinum Terrazzo	NON	No	Fluid-Applied Flooring	Yes	\$ -	\$ 183,945	\$ 183,945
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 2,030,298	\$ 2,030,298
Re:Source New Jersey	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 755,165	\$ 755,165
Re:Source New Jersey	NON	No	Rough Carpentry	Yes	\$ -	\$ 4,176	\$ 4,176
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 5,485	\$ 5,485
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 841,207	\$ 841,207
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 11,267,648	\$ 11,267,648
United Drilling & Cutting Corp	NON	No	Structural Modifications	Yes	\$ -	\$ 111,573	\$ 111,573
United Drilling & Cutting Corp	NON	No	Demolition	Yes	\$ -	\$ 18,487	\$ 18,487
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 203,592	\$ 203,592
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 39,245	\$ 39,245
Whalen Berez Group	NON	No	Theater & Stage Equipment	Yes	\$ -	\$ 167,678	\$ 167,678
Woodworks Construction Co Inc	NON	No	Drywall	Yes	\$ -	\$ 5,708,942	\$ 5,708,942
<b>Tier II Grand Total</b>					\$ -	\$ 60,633,108	\$ 60,633,108
<b>MWL Tier II Total</b>					\$ -	\$ 9,015,095	\$ 9,015,095
<b>Non-MWL Tier II Total</b>					\$ -	\$ 51,618,013	\$ 51,618,013
<b>MWL % of Tier I</b>					<b>0%</b>	<b>11%</b>	<b>13%</b>

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 3/31/2025

**Schedule M3**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 11,150,000	\$ 11,334,322	\$ 11,334,322

**SUBCONTRACTORS (Tier III)**

[illegible]

Tier III Grand Total	\$ 387,460	\$ 140,709	\$ 140,709
MWL Tier III Total	\$ 387,460	\$ 140,709	\$ 140,709
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	3%	1%	1%

Date: 3/31/2025

### Schedule M3

CM Name:	Lend Lease		
Company Name:	RCC Concrete Corp	Project:	Lenfest
Trade:	Concrete Construction	Contract:	
Address:	74 State Street - 2nd Floor Westbury, NY 11590	Telephone:	516-279-6787
As of Date:	3/31/2025	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
RCC Concrete Corp	NON	No	Concrete Construction	\$ 1,837,000	\$ 2,030,298	\$ 2,030,298

[illegible]

Date: 3/31/2025

**Schedule M3**

<b>CM Name:</b>	Lend Lease		
<b>Company Name:</b>	Giachetti Plumbing	<b>Project:</b>	Lenfest
<b>Trade:</b>	Plumbing	<b>Contract:</b>	
<b>Address:</b>	58 Tiemann Place New York, NY 10027	<b>Telephone:</b>	646-532-3696
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	12/1/2013
		<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Giachetti Plumbing	L	No	Plumbing	\$ 1,090,000	\$ 1,161,884	\$ 1,161,884

[illegible]

Date: 3/31/2025

### Schedule M3

<b>CM Name:</b>	Lend Lease		
<b>Company Name:</b>	PGS Millwork Inc	<b>Project:</b>	Lenfest
<b>Trade:</b>	Architectural Millwork	<b>Contract:</b>	
<b>Address:</b>	32 Hickory Lane, Hudson, NY 12534	<b>Telephone:</b>	518-828-2608
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	12/1/2013
		<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PGS Millwork Inc	NON	No	Architectural Millwork	\$ 1,155,797	\$ 1,220,222	\$ 1,220,222

<b>SUBCONTRACTORS (Tier III)</b>								
<b>Name/Address/Phone # (if available) otherwise enter Trade</b>	<b>MWL Designation</b>	<b>Joint Venture?</b>	<b>Trade</b>	<b>Awarded?</b>	<b>Original Plan Amount \$'s</b>	<b>Current Plan Amount (incl CO's) \$'s</b>	<b>Total Payment to Date \$'s</b>	
NON:								
Conwed/Wall Techonology	NON	No	Fabric Wrapped Acoustical Panels	Yes	\$ 20,000	\$ 11,215	\$ 11,215	
Decouistics	NON	No	Veneered Acoustical Planks	Yes	\$ 90,000	\$ 72,980	\$ 72,980	
Supreme Woodwork Installation	NON	No	Installation	Yes	\$ 155,000	\$ 146,250	\$ 146,250	
VT Industries	NON	No	Door	Yes	\$ 350	\$ 689	\$ 689	
Universal Metalcraftsman	NON	No	Metalwork	Yes	\$ 6,000	\$ 6,810	\$ 6,810	
Solid Surface Craftsman	NON	No	62	Yes	\$ 13,000	\$ 34,700	\$ 34,700	
VM Choppy	NON	No	Steel in Wall Supports	Yes	\$ 6,000	\$ 6,605	\$ 6,605	
Phoenix Cabinetry	NON	No	Plastic Laminate Millwork	Yes	\$ 63,000	\$ 73,392	\$ 73,392	
Lewis Lumber	NON	No	Prime Base and Solid Oak Base	Yes	\$ 4,000	\$ 4,302	\$ 4,302	
Wright Architectural Millwork	NON	No	Bamboo Millwork	Yes	\$ 15,000	\$ 13,647	\$ 13,647	
					Tier III Grand Total	\$ 372,350	\$ 370,590	\$ 370,590
					MWL Tier III Total	\$ -	\$ -	\$ -
					Non-MWL Tier III Total	\$ 372,350	\$ 370,590	\$ 370,590
					MWL % of Tier II	0%	0%	0%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 3/31/2025

### Schedule M3

<b>CM Name:</b>	Lend Lease		
<b>Company Name:</b>	Champion Metal & Glass Inc	<b>Project:</b> Lenfest	
<b>Trade:</b>	Architectual Ornamental Metal & Glass	<b>Contract:</b>	
<b>Address:</b>	130 Motor Parkway, Hauppauge, NY 11788	<b>Telephone:</b> 631-254-2560	
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 12/1/2013	<b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Architectual Ornamental Metal & Glass	\$ 501,410	\$ 595,684	\$ 595,684

[illegible]

Date: 3/31/2025



### Schedule M3

<b>CM Name:</b>	Lend Lease		
<b>Company Name:</b>	Woodworks Construction Co Inc	<b>Project:</b>	Lenfest
<b>Trade:</b>	Carpentry / Drywall	<b>Contract:</b>	
<b>Address:</b>	322 8th Ave, Suite 701 New York, NY 10001	<b>Telephone:</b>	212-888-7311
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	12/1/2013
		<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Woodworks Construction Co Inc	NON	No	Carpentry / Drywall	\$ 5,708,942	\$ 5,708,942	\$ 5,708,942

[illegible]

Date: 3/31/2025

## Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Lend Lease		
<b>Company Name:</b>	LVC Interiors Inc	<b>Project:</b>	Lenfest
<b>Trade:</b>	Window Treatment / Blinds	<b>Contract:</b>	
<b>Address:</b>	345 Harrison Avenue, Garfield NJ 07026	<b>Telephone:</b>	201-525-0222
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	12/1/2013
		<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
LVC Interiors Inc	NON	No	Window Treatment / Blinds	\$ 249,760	\$ 249,760	\$ 249,760

[illegible]

Date: 3/31/2025

**Schedule M3**

<b>CM Name:</b>	Lend Lease	
<b>Company Name:</b>	Trystate Mechanical Inc	<b>Project:</b> Lenfest
<b>Trade:</b>	HVAC Systems	<b>Contract:</b>
<b>Address:</b>	241-02 Northern Blvd, 2nd Floor, Douglaston, NY 11362	<b>Telephone:</b> 718-819-8844
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 12/1/2013 <b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Trystate Mechanical Inc	NON	No	HVAC Systems	\$ 10,226,340	\$ 11,267,648	\$ 11,267,648

[illegible]

Date: 3/31/2025

**Schedule M3**

<b>CM Name:</b>	Lend Lease	
<b>Company Name:</b>	3L & Company Inc	<b>Project:</b> Lenfest
<b>Trade:</b>	Ceramic Tile	<b>Contract:</b>
<b>Address:</b>	241-02 Northern Blvd, 2nd Floor, Douglaston, NY 11362	<b>Telephone:</b> 718-819-8844
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 12/1/2013 <b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
3L & Company Inc	W	No	Ceramic Tile	\$ 183,880	\$ 183,880	\$ 183,880

[illegible]

Date: 3/31/2025

## Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
ASR Electrical Contracting Inc	NON	No	Electrical	\$ 11,338,958	\$ 11,338,958	\$ 11,338,958

**SUBCONTRACTORS (Tier III)**

[illegible]

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Tier III Grand Total	\$ 30,000	\$ 29,182	\$ 29,182
MWL Tier III Total	\$ 30,000	\$ 29,182	\$ 29,182
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	0%	0%	0%

Date: 3/31/2025





# University Forum



## Schedule M1

Schedule M1

<b>Owner Name:</b>	Columbia University	<b>Project:</b>	University Forum
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>	
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	12/1/2015
		<b>Project End:</b>	Final

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 1,356,652	\$ 1,356,652

[illegible]

Date: 3/31/2025

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Owner Name:</b>	Columbia University	<b>Project:</b> University Forum
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 12/1/2015
		<b>Project End:</b> Final

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 83,457,414

[illegible]

Date: 3/31/2025

**Schedule M1**

<b>Owner Name:</b>	Columbia University	<b>Project:</b>	University Forum
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>	
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	12/1/2015
		<b>Project End:</b>	Final

[illegible]

Direct Spend Grand Total	\$ -	\$ 1,323,633	\$ 1,323,633
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ -	\$ 1,323,633	\$ 1,323,633
MWL % of Total	0%	0%	0%

Date: 3/31/2025

## Schedule M2

*(No substitutions may be made on this submission except by prior written approval by Owner)*

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

## Schedule M2

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414

[illegible]

Tier II Grand Total	\$ -	\$ 2,932,617	\$ 2,932,617
MWL Tier II Total	\$ -	\$ 1,554,824	\$ 1,554,824
Non-MWL Tier II Total	\$ -	\$ 1,377,793	\$ 1,377,793
MWL % of Tier I	0%	2%	2%

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Company Name:</b>	Lend Lease	<b>Project:</b>	University Forum
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b>	347-918-7871
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	12/1/2015
		<b>Project End:</b>	Final

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 1,277,929	\$ 1,333,419	\$ 1,323,633

[illegible]

Date: 3/31/2025

## Schedule M3

<b>CM Name:</b>	Skanska	
<b>Company Name:</b>	Ruttura & Sons Co Inc	<b>Project:</b> University Forum
<b>Trade:</b>	Excavation/Foundation	<b>Contract:</b>
<b>Address:</b>	200 Cabot Street, West Babylon, NY 11704	<b>Telephone:</b> 631-454-0291
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 12/1/2015 <b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Ruttura & Sons Co Inc	NON	No	Excavation/Foundation	\$ 9,542,100	\$ 10,873,323	\$ 10,873,323

[illegible]

Date: 3/31/2025

## Schedule M3

CM Name:	Skanska	
Company Name:	Ruttura & Sons Co Inc	Project: University Forum
Trade:	Elevated Slabs on Deck	Contract:
Address:	200 Cabot Street, West Babylon, NY 11704	Telephone: 631-454-0291
As of Date:	3/31/2025	Project Start: 12/1/2015 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	\$ 1,038,000	\$ 1,235,260	\$ 1,235,260

[illegible]

Date: 3/31/2025



*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Skanska	
<b>Company Name:</b>	Orange County Iron Works	<b>Project:</b> University Forum
<b>Trade:</b>	Structural Steel	<b>Contract:</b>
<b>Address:</b>	36 Maybrook Road, Montgomery, NY 12549	<b>Telephone:</b> 845-769-3000
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 12/1/2015 <b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Orange County Iron Works	NON	No	Structural Steel	\$ 4,497,000	\$ 6,810,745	\$ 6,810,745

Date: 3/31/2025

**Schedule M3**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Skanska	
<b>Company Name:</b>	United Air Conditioning	<b>Project:</b> University Forum
<b>Trade:</b>	HVAC	<b>Contract:</b>
<b>Address:</b>	27-20 Skillman Ave. Long Island City, NY 11101	<b>Telephone:</b> 718-893-6700
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 12/1/2015 <b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
United Air Conditioning	NON	No	HVAC	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761

[illegible]

Date: 3/31/2025

### Schedule M3

CM Name:	Skanska	
Company Name:	Transcontinental Steel	Project: University Forum
Trade:	Misc Metals	Contract:
Address:	27-20 Skillman Ave. Long Island City, NY 11101	Telephone: 718-893-6700
As of Date:	3/31/2025	Project Start: 12/1/2015      Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Transcontinental Steel	NON	No	Misc Metals	\$ 1,129,413	\$ 1,569,615	\$ 1,569,615

[illegible]

Date: 3/31/2025

## Schedule M3

<b>CM Name:</b>	Skanska	
<b>Company Name:</b>	Cord Contracting	<b>Project:</b> University Forum
<b>Trade:</b>	Millwork	<b>Contract:</b>
<b>Address:</b>	80 Crossways Park Drive, Ste. 300, Woodbury, NY 11797	<b>Telephone:</b> 516-626-8800
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 12/1/2015 <b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Cord Contracting	NON	No	Millwork	\$ 5,000,000	\$ 6,396,653	\$ 6,396,653

Date: 3/31/2025

GC/CM:	Skanska
Date Range:	8/1/2008 - 3/31/2025
As of :	45776

## University Forum SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total Hours			Headcount				
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	Total MWL	Non-MWL	Total	#	% <sup>1</sup>
Tier II	A Tech Electric Enterprises Inc	34,252	81%	0	0%	0	0%	1,336	3%	0	0%	0	0%	0	0%	35,588	84%	6,933	16%	42,521	39	72%	
	Main Switch Electrical																				15	28%	
	ARI Products	363	64%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	363	64%	202	36%	565	5	83%	
	Access Flooring																				1	17%	
	Ashlar Construction LLC	5,685	50%	7	0%	8	0%	0	0%	1,225	11%	0	0%	0	0%	6,924	61%	4,465	39%	11,389	32	68%	
	Masonry																				15	32%	
	Barrett	3,093	74%	0	0%	0	0%	0	0%	8	0%	0	0%	0	0%	3,101	74%	1,079	26%	4,180	38	73%	
	Roofing																				14	27%	
	Cord Contracting Co Inc	4,971	31%	0	0%	0	0%	0	0%	622	4%	0	0%	310	2%	5,903	37%	10,250	63%	16,152	17	26%	
	Millwork																				49	74%	
	Crown Sign Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	8	100%	8	0	100%	
	Signage																				1		
	Current Fire Protection Inc	1,471	42%	0	0%	0	0%	0	0%	42	1%	0	0%	0	0%	1,513	43%	1,967	57%	3,480	8	53%	
	Fire Protection																				7	47%	
	Eddington Security	13,916	78%	0	0%	0	0%	0	0%	3,940	22%	0	0%	0	0%	17,856	100%	0	0%	17,856	36	100%	
	Security																				0	0%	
	Fromkin Brothers	1,678	42%	0	0%	113	3%	0	0%	16	0%	0	0%	0	0%	1,807	45%	2,169	55%	3,976	16	67%	
	Painting																				8	33%	
	Garcia Marble & Title	1,628	96%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,628	96%	70	4%	1,698	9	90%	
	Tiling																				1	10%	
	Giachetti Plumbing & Heating Corp	1,793	24%	0	0%	0	0%	116	2%	0	0%	0	0%	0	0%	1,909	25%	5,593	75%	7,502	5	12%	
	Plumbing																				36	88%	
	McKeon Door East	240	67%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	240	67%	120	33%	360	6	86%	
	Overhead Doors																				1	14%	
	Orange County Ironworks, LLC	7,541	46%	0	0%	0	0%	183	1%	0	0%	0	0%	0	0%	7,724	47%	8,569	53%	16,293	32	38%	
	Structural Steel																				53	62%	
	Pyramid Floor Covering	175	65%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	175	65%	96	35%	271	2	29%	
	Flooring																				5	71%	
	Ruttura & Sons	19,645	55%	163	0%	0	0%	0	0%	304	1%	0	0%	0	0%	20,112	56%	15,529	44%	35,640	110	43%	
	Excavation/Foundation																				143	57%	
	Transcontinental Contracting Inc	3,763	86%	0	0%	0	0%	0	0%	113	3%	0	0%	0	0%	3,876	88%	515	12%	4,391	24	86%	
	Misc Metals																				4	14%	
	United Air Conditioning Corp	5,544	55%	0	0%	0	0%	0	0%	171	2%	0	0%	0	0%	5,715	57%	4,361	43%	10,076	12	57%	
	HVAC																				9	43%	
Total Hours		105,756		170		121		1,635		6,441		0		310		114,431		61,925		176,355	391		
Overall % of Total		60%		0%		0%		1%		4%		0%		0%		65%		35%		100%	52%		

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprises Inc	11/23/2016	12/31/2018
ARI Products	4/16/2018	12/31/2018
Ashlar Construction LLC	5/23/2017	12/31/2018
Barrett	1/8/2017	12/31/2018
Cord Contracting Co Inc	7/2/2017	12/31/2018
Crown Sign Systems	6/30/2018	12/31/2018
Current Fire Protection Inc	10/3/2017	12/31/2018
Eddington Security Inc	8/17/2016	12/31/2018
Fromkin Brothers	11/6/2017	12/31/2018
Garcia Marble & Tile	3/18/2018	12/31/2018
Giachetti Plumbing & Heating Corp	11/22/2016	12/31/2018
McKeon Door East	5/11/2018	12/31/2018
Orange County Ironworks, LLC	1/6/2017	12/31/2018
Pyramid Floor Covering	8/7/2018	12/31/2018
Ruttura & Sons	1/4/2016	12/31/2018
Transcontinental Contracting Inc	5/21/2017	12/31/2018
United Air Conditioning Corp	8/22/2017	12/31/2018

GC/CM:	Skanska
Date Range:	1/1/2025 - 3/31/2025
As of :	45776

## University Forum SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount														
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs		#	% <sup>1</sup>	#	% <sup>1</sup>	#	
Tier II	A Tech Electric Enterprises Inc	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
	Main Switch Electrical																										
	ARI Products	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
	Access Flooring																										
	Ashlar Construction LLC	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
	Masonry																										
	Barrett	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
	Roofing			###																							
	Cord Contracting Co Inc	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
	Millwork																										
	Crown Sign Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
	Signage																										
	Current Fire Protection Inc	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
	Fire Protection																										
	Eddington Security Inc	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
	Security																										
	Fromkin Brothers	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
	Painting																										
	Garcia Marble & Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
	Tiling																										
	Giachetti Plumbing & Heating Corp	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
	Plumbing																										
	McKeon Door East	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
	Overhead Doors																										
	Orange County Ironworks, LLC	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
	Structural Steel																										
	Pyramid Floor Covering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
	Flooring																										
	Ruttura & Sons	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
	Excavation/Foundation																										
	Transcontinental Contracting Inc	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
	Misc Metals																										
	United Air Conditioning Corp	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
	HVAC																										
Total Hours		0		62		0		0		0		0		0		0		0		0		0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

# Phase 2 Below Grade

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Owner Name:</b>	Columbia University	<b>Project:</b> Phase 2 Below Grade
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 10/1/2016
		<b>Project End:</b> In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 226,000

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Black Widow Termite & Pest Control Corp	W-ESD	No	Pest Control	Yes	\$ -	\$ 337	\$ 337
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 3,117	\$ 3,117
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 4,034	\$ 4,034
King Rose of NY Inc	L	No	General Contractor	Yes	\$ -	\$ 51,306	\$ 51,306
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 5,621	\$ 5,621
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 100,003	\$ 100,003
The Sign Works Inc	W	No	62	Yes	\$ -	\$ 488	\$ 488
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 1,731	\$ 1,731
M & J Mechanical Corp	W-ESD	No	Air Conditioning	Yes	\$ -	\$ 3,637	\$ 3,637
NON:							
Access Control Technologies Inc	NON	No	Security Systems	Yes	\$ -	\$ 185	\$ 185
Action Carting Environmental Servic	NON	No	Waste Management	Yes	\$ -	\$ 518	\$ 518
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 304	\$ 304
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 54,719	\$ 54,719
					Direct Spend Grand Total	\$ - \$ 226,000	\$ 226,000
					MWL Direct Spend Total	\$ - \$ 170,274	\$ 170,274
					Non-MWL Direct Spend Total	\$ - \$ 55,726	\$ 55,726
					MWL % of Total	0% 75%	75%

Date: 3/31/2025



*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Owner Name:</b>	Columbia University	<b>Project:</b> Phase 2 Below Grade
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 10/1/2016
		<b>Project End:</b> In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 192,326,362

Date: 3/31/2025

### Schedule M2

<b>Company Name:</b>	Lend Lease	<b>Project:</b> Phase 2 Below Grade
<b>Trade:</b>	Construction Management	<b>Contract:</b>
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b> 212-939-9580
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 10/1/2016
		<b>Project End:</b> In Progress

[illegible]

<b>Tier II Grand Total</b>	<b>\$ -</b>	<b>\$ 175,674,776</b>	<b>\$ 175,674,776</b>
<b>MWL Tier II Total</b>	<b>\$ -</b>	<b>\$ 156,973,167</b>	<b>\$ 156,973,167</b>
<b>Non-MWL Tier II Total</b>	<b>\$ -</b>	<b>\$ 18,701,609</b>	<b>\$ 18,701,609</b>
<b>MWL % of Tier I</b>	<b>0%</b>	<b>82%</b>	<b>82%</b>

Date: 3/31/2025

## Schedule M3

<b>CM Name:</b>	Lend Lease	
<b>Company Name:</b>	Civetta Cousins	<b>Project:</b> Phase 2 Below Grade
<b>Trade:</b>	Excavation	<b>Contract:</b>
<b>Address:</b>	1100 East 156th Street Bronx, NY 10474	<b>Telephone:</b> 718-991-5100
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 10/1/2016 <b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Civetta Cousins	L	No	Excavation	\$ 62,864,265	\$ 62,864,265	\$ 62,864,265

Date: 3/31/2025

### Schedule M3

<b>CM Name:</b>	Lend Lease	
<b>Company Name:</b>	Civetta Cousins	<b>Project:</b> Phase 2 Below Grade
<b>Trade:</b>	Foundation	<b>Contract:</b>
<b>Address:</b>	1100 East 156th Street Bronx, NY 10474	<b>Telephone:</b> 718-991-5100
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 10/1/2016 <b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Civetta Cousins	L	No	Foundation	\$ 76,839,999	\$ 76,839,999	\$ 76,839,999

<b>SUBCONTRACTORS (Tier III)</b>							
<b>Name/Address/Phone # (if available) otherwise enter Trade</b>	<b>MWL Designation</b>	<b>Joint Venture?</b>	<b>Trade</b>	<b>Awarded?</b>	<b>Original Plan Amount \$'s</b>	<b>Current Plan Amount (incl CO's) \$'s</b>	<b>Total Payment to Date \$'s</b>
<b>MWL:</b>							
CFS Steel Co	L	No	Reinforcing Steel Supplier	Yes	\$ 2,500,000	\$ 2,439,247	\$ 2,439,247
J&E Industries LLC	W-ESD	No	Reinforcing Steel Installation	Yes	\$ 5,750,000	\$ 5,188,476	\$ 5,188,476
<b>NON:</b>							
Moretrench / Hayward Baker Inc	NON	Yes	Installation of Piles and Anchors	Yes	\$ 24,000,000	\$ 23,627,500	\$ 23,627,500
JA Lee Electrical Services	NON	No	62	Yes	\$ 652,000	\$ 673,906	\$ 673,906
Melric Systems Corp	NON	No	Waterproofing	Yes	\$ 3,300,000	\$ 2,147,035	\$ 2,147,035
<b>Tier III Grand Total</b>					<b>\$ 36,202,000</b>	<b>\$ 34,076,164</b>	<b>\$ 34,076,164</b>
<b>MWL Tier III Total</b>					<b>\$ 8,250,000</b>	<b>\$ 7,627,723</b>	<b>\$ 7,627,723</b>
<b>Non-MWL Tier III Total</b>					<b>\$ 27,952,000</b>	<b>\$ 26,448,441</b>	<b>\$ 26,448,441</b>
<b>MWL % of Tier II</b>					<b>11%</b>	<b>10%</b>	<b>10%</b>

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2025

## Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

CM Name: Lend Lease

**Company Name:** J. D'Annunzio & Sons

**Project:** Phase 2 Below Grade

<b>Trade:</b>	Utility General Contractor
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**Contract:**

**Address:** 3730 Park Ave. South Plainfield, NJ 07080

**Telephone:** 732-574-1300

As of Date: 3/31/2025

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**Project Start:** 10/1/2016

Project End: In Progress

**COMPANY (Tier II)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
J. D'Annunzio & Sons	M	No	Utility General Contractor	\$ 6,550,000	\$ 6,550,000	\$ 6,550,000

### SUBCONTRACTORS (Tier III)

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Tier III Grand Total	\$	-	\$	1,558,653	\$	1,558,653
MWL Tier III Total	\$	-	\$	786,088	\$	786,088
Non-MWL Tier III Total	\$	-	\$	772,565	\$	772,565
MWL % of Tier II		0%		12%		12%

Date: 3/31/2025

## Schedule M3

<b>CM Name:</b>	Lend Lease	
<b>Company Name:</b>	Par Environmental Corp	<b>Project:</b> Phase 2 Below Grade
<b>Trade:</b>	Protection	<b>Contract:</b>
<b>Address:</b>	313 Spook Rock Road, Suffern, New York 10901	<b>Telephone:</b> 854-369-7500
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 10/1/2016 <b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	Protection	\$ 434,927	\$ 434,927	\$ 434,927

Date: 3/31/2025

### Schedule M3

CM Name:	Lend Lease		
Company Name:	Cives Corp	Project:	Phase 2 Below Grade
Trade:	Structural Steel	Contract:	
Address:	8 Church Street, Gouverneur, NY 13642	Telephone:	315-287-2200
As of Date:	3/31/2025	Project Start:	10/1/2016
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 16,806,000	\$ 16,806,000	\$ 16,806,000

Date: 3/31/2025

**Schedule M3**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Roger & Sons Concrete Inc	M	No	Concrete	\$ 9,090,075	\$ 9,090,075	\$ 9,090,075

**SUBCONTRACTORS (Tier III)**

[illegible]

Tier III Grand Total	\$ 2,757,813	\$ 2,796,882	\$ 2,796,882
MWL Tier III Total	\$ 2,757,813	\$ 2,796,882	\$ 2,796,882
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	30%	31%	31%

Date: 3/31/2025



GC/CM:	Lend Lease
Date Range:	8/1/2008 - 3/31/2025
As of :	45776

## Phase 2 Below Grade SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor											Total MWL			Non-MWL		Total Hours		Headcount						
		M		W		L		MW		ML		WL		MWL								Total			
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs		#	%	#	%	#			
Tier I (Direct)	Lend Lease (US) Construction LMB Construction Management	6,165	43%	2,429	17%	8	0%	0	0%	0	0%	0	0%	0	0%	8,601	60%	5,791	40%	14,392	14	67%	7	33%	21
Tier II	ASR Electrical Contracting Inc Electrical	545	22%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	545	22%	1,886	78%	2,431	4	18%	18	82%	22
	ASR Electrical Electrical	0	0%	0	0%	0	0%	48	2%	0	0%	0	0%	0	0%	48	2%	1,991	98%	2,039	1	20%	4	80%	5
	Cives Steel Street Structures	7,149	15%	0	0%	0	0%	8	0%	165	0%	0	0%	0	0%	7,322	16%	39,204	84%	46,526	32	25%	98	75%	130
	Civetta Cousins JV, LLC Structural Steel	9,070	39%	0	0%	0	0%	0	0%	514	2%	0	0%	0	0%	9,584	41%	13,959	59%	23,542	226	39%	356	61%	582
	Civetta Cousins JV Street Structures	98,589	36%	2,192	1%	368	0%	2,568	1%	3,526	1%	0	0%	0	0%	107,243	39%	169,744	61%	276,986	17	38%	28	62%	45
	J D'Annunzio & Sons Utility	5,493	25%	86	0%	0	0%	9	0%	8	0%	0	0%	0	0%	5,596	25%	16,475	75%	22,071	135	54%	114	46%	249
	Par Environmental Corporation Protection	2,283	55%	0	0%	0	0%	16	0%	0	0%	0	0%	0	0%	2,299	55%	1,875	45%	4,174	19	54%	16	46%	35
	Roger & Sons Concrete	17,957	38%	47	0%	0	0%	192	0%	287	1%	0	0%	68	0%	18,551	39%	28,824	61%	47,375	135	43%	180	57%	315
Total Hours		147,250		4,754		376		2,841		4,499		0		68		159,788		279,746		439,534	583		821		1,404
Overall % of Total		34%		1%		0%		1%		1%		0%		0%		36%		64%		100%	42%		58%		100%

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
ASR Electrical Contracting Inc	12/6/2017	6/6/2020
Cives Steel	10/8/2016	10/12/2019
Civetta Cousins JV	10/8/2016	6/6/2020
J D'Annunzio & Sons	12/29/2018	5/16/2020
Par Environmental Corporation	5/7/2017	10/14/2018
Roger & Sons	2/27/2018	4/9/2019

GC/CM:	Lend Lease
Date Range:	1/1/2025 - 3/31/2025
As of :	45776

## Phase 2 Below Grade

### SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount						
		M		W		L		MW		ML		WL		MWL						Total MWL		Non-MWL		Total	
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>					#	% <sup>1</sup>	#	% <sup>1</sup>	#	
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Tier II	ASR Electrical Contracting Inc Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Cives Steel Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Civetta Cousins JV Street Structures	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	J D'Annunzio & Sons Utility	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Par Environmental Corporation Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Roger & Sons Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Total Hours		0		62		0		0		0		0		0		0		0		0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	

\* Denotes active contractors  
<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Columbia Business School

**Schedule M1****Schedule M1**

<b>Owner Name:</b>	Columbia University	<b>Project:</b>	Columbia Business School Above Grade
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>	
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	1/1/2018
		<b>Project End:</b>	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 13,228,903	\$ 14,121,130	\$ 6,614,822

Date: 3/31/2025

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Owner Name:</b>	Columbia University	<b>Project:</b>	Columbia Business School Above Grade
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>	
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	1/1/2018
		<b>Project End:</b>	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 302,846,202	\$ 410,735,029	\$ 400,281,520

Date: 3/31/2025

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Owner Name:</b>	Columbia University	<b>Project:</b> Columbia Business School Kravis Hall
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 4/28/2021
		<b>Project End:</b> Final

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 1,787,664	\$ 1,781,341	\$ 1,781,341

Date: 3/31/2025

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Company Name:</b>	Talisen Construction Corporation	<b>Project:</b>	Columbia Business School Kravis Hall
<b>Trade:</b>	General Contractor	<b>Contract:</b>	
<b>Address:</b>	213 W 35th Street New York, NY 10001	<b>Telephone:</b>	(212) 244-4581
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	4/28/2021
		<b>Project End:</b>	Final

**COMPANY (Tier I)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Talisen Construction Corporation	NON	No	Construction Management	\$ 1,787,664	\$ 1,781,341	\$ 1,781,341

### SUBCONTRACTORS (Tier II)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Liberty Doorworks Inc.	W	No	Doors/Frames/Hardware	Yes	\$ 36,000	\$ 38,512	\$ 38,512
Limongelli Electric Corp	MW	No	Electrical	Yes	\$ 367,000	\$ 347,757	\$ 347,757
NON:							
Air Exchange & Energy Solutions Inc.	NON	No	HVAC	Yes	\$ 138,000	\$ 138,745	\$ 138,745
Ameriscan GPR Inc	NON	No	X-Ray/GPR	Yes	\$ 1,200	\$ 1,200	\$ 1,200
AWS Plumbing and Heating	NON	No	Sprinkler	Yes	\$ 48,000	\$ 50,284	\$ 50,284
Benco Inc	NON	No	Toilet Accessories	Yes	\$ 7,200	\$ 7,200	\$ 7,200
Black Dog	NON	No	Painting	Yes	\$ 20,500	\$ 20,500	\$ 20,500
Brisk Contracting Corp	NON	No	Drywall	Yes	\$ 140,000	\$ 146,011	\$ 146,011
Commercial Flooring Specialist	NON	No	Carpet	Yes	\$ 12,745	\$ 12,745	\$ 12,745
Cooper Electric Supply	NON	No	Light Fixtures	Yes	\$ 23,650	\$ 25,408	\$ 25,408
Doortec Architectural Metal & Glass LLC	NON	No	Metal & Glass	Yes	\$ 279,500	\$ 229,419	\$ 229,419
Dormar Construction Co. Inc.	NON	No	Tile & Stone	Yes	\$ 36,000	\$ 78,806	\$ 78,806
East Coast Solar Solutions Corp	NON	No	Glazing	Yes	\$ 1,698	\$ 1,698	\$ 1,698
Maspeth Welding Inc.	NON	No	Steel	Yes	\$ 49,000	\$ 62,275	\$ 62,275
RCJP	NON	No	Roofing	Yes	\$ 15,075	\$ 15,075	\$ 15,075
South Coast	NON	No	Roofing	Yes	\$ 16,915	\$ 19,215	\$ 19,215
William C. Gerakaris Plumbing & Heating Corp	NON	No	Plumbing	Yes	\$ 142,500	\$ 158,815	\$ 158,815
X - Cell Insulation Corp	NON	No	Fireproofing	Yes	\$ 3,500	\$ 3,500	\$ 3,500

*re paid on an as-needed basis or vendors were contracted after the Original Plan*

Tier II Grand Total	\$ 1,338,483	\$ 1,357,165	\$ 1,357,165
MWL Tier II Total	\$ 403,000	\$ 386,269	\$ 386,269
Non-MWL Tier II Total	\$ 935,483	\$ 970,896	\$ 970,896
MWL % of Tier I	23%	22%	22%

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

**Schedule M2**

<b>Company Name:</b>	Turner Construction Company	<b>Project:</b>	Columbia Business School Above Grade
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	375 Hudson Street, 6th Floor, New York, NY 10014	<b>Telephone:</b>	(212) 229-6000
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	1/1/2018
		<b>Project End:</b>	In Progress

<b>COMPANY (Tier I)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$ 302,846,202	\$ 410,735,029	\$ 400,281,520

<b>SUBCONTRACTORS (Tier II)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
433 Hardware Supplies Inc	L	No	Office Supplies	Yes	\$ -	\$ 34	\$ 34
Dial Locksmith	L	No	Lock Smith	Yes	\$ -	\$ 10,232	\$ 10,232
A & H Co	MW-ESD	No	Office Supplies	Yes	\$ -	\$ 35,835	\$ 35,835
Venus Fire Protection	MW	No	Safety Supplies	Yes	\$ -	\$ 21,727	\$ 21,727
Crown System	MW	No	Signage	Yes	\$ 368,721	\$ 480,412	\$ 480,412
Egg Electric	W	No	Electrical Fitout AG	Yes	\$ 13,950,000	\$ 15,914,207	\$ 15,914,207
Infinite Consulting	M-ESD	No	Site Safety	Yes	\$ 196,280	\$ 565,913	\$ 565,913
First Women's Fire Systems	W-ESD	No	Fire Protection	Yes	\$ 3,961,400	\$ 3,798,480	\$ 3,798,480
Curtis Partition	M	No	Drywall	Yes	\$ 10,712,400	\$ 14,443,862	\$ 14,443,862
Curtis Partition	M	No	Acoustical Ceiling	Yes	\$ 5,940,000	\$ 6,435,494	\$ 6,435,494
Park Ave	M	No	Door, Frames & Hardware	Yes	\$ 890,000	\$ 976,975	\$ 976,975
Garcia Marble	M-ESD	No	Tile	Yes	\$ 1,406,235	\$ 1,403,520	\$ 1,403,520
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ 10,887,633	\$ 12,257,970	\$ 12,257,970
Mamais	WL-ESD	No	Site Maintenance	Yes	\$ 300,000	\$ 447,379	\$ 447,379
Allran Electric	M-ESD	No	Fire Alarm	Yes	\$ 7,882,146	\$ 8,242,453	\$ 8,242,453
PJP Installers	M-ESD	No	Perimeter Fence	Yes	\$ 1,450,000	\$ 1,255,895	\$ 1,255,895
Pestrol	MW-ESD	No	Pest Control	Yes	\$ 49,952	\$ 61,457	\$ 61,457
Johnson Security Bureau	M-ESD	No	Site Security	Yes	\$ 568,038	\$ 2,336,508	\$ 2,336,508
NON:							
<u>See next page</u>							



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M2

<b>Company Name:</b>	Turner Construction Company	<b>Project:</b>	Columbia Business School Above Grade
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	375 Hudson Street, 6th Floor, New York, NY 10014	<b>Telephone:</b>	(212) 229-6000
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	1/1/2018
		<b>Project End:</b>	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (Incl CO's) \$'	Total Payment to Date \$'
Turner Construction Company	NON	No	Construction Management	\$ 302,846,202	\$ 410,735,029	\$ 400,281,520

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'	Current Plan Amount (Incl CO's) \$'	Total Payment to Date \$'
NON:							
Almar Plumbing	NON	No	Plumbing	Yes	\$ 8,619,000	\$ 8,647,247	\$ 8,647,247
BAMCO Inc.	NON	No	Metal Wall Panels	Yes	\$ 4,985,000	\$ 5,212,530	\$ 5,212,530
Champion Metal & Glass	NON	No	Ornamental Metals	Yes	\$ 3,961,299	\$ 4,465,329	\$ 4,465,329
Cives	NON	No	Structural Steel	Yes	\$ 34,842,383	\$ 45,775,000	\$ 45,775,000
Concrete Industries Inc.	NON	No	Early Sitework	Yes	\$ 891,871	\$ 310,868	\$ 310,868
DFB Sales	NON	No		Yes	\$ 1,610,000	\$ 1,525,019	\$ 1,525,019
F.W Sims	NON	No	HVAC AG Piping	Yes	\$ 37,300,000	\$ 38,182,597	\$ 38,182,597
Furniture Consultants (FCI)	NON	No	Glass - Aluminum Partitions	Yes	\$ 6,501,493	\$ 6,915,689	\$ 6,915,689
Furniture Consultants (FCI)	NON	No	Seminar Tables	Yes	\$ 1,347,661	\$ 1,321,796	\$ 1,321,796
Global BMU, LLC	NON	No	Window Washing Equipment	Yes	\$ 1,787,170	\$ 1,758,990	\$ 1,758,990
HB Communications	NON	No	AV	Yes	\$ 11,199,000	\$ 10,819,588	\$ 10,819,588
Heritage Mechanical	NON	No	HVAC Site 6B Airside	Yes	\$ 8,350,000	\$ 8,811,850	\$ 8,811,850
Hi Tech	NON	No	Access Flooring	Yes	\$ 1,695,000	\$ 2,045,731	\$ 2,045,731
Island International Enterprise	NON	No	Spray Fireproofing	Yes	\$ 1,361,500	\$ 2,512,336	\$ 2,512,336
Jacobson & Company	NON	No	Rough Carpentry	Yes	\$ 11,000,000	\$ 14,016,217	\$ 14,016,217
Jacobson & Company	NON	No	Specialty Ceilings/GFRG	Yes	\$ 6,550,000	\$ 6,887,716	\$ 6,887,716
JEM Architectural	NON	No	Ornamental Metals	Yes	\$ 9,290,000	\$ 9,601,435	\$ 9,601,435
PJ Mechanical	NON	No	HVAC Site 7 Airside	Yes	\$ 11,500,000	\$ 12,557,968	\$ 12,557,968
Platinum Tile	NON	No	Terrazzo	Yes	\$ 2,249,000	\$ 2,595,867	\$ 2,595,867
Poltrona Frau	NON	No	Forum Seating	Yes	\$ 391,690	\$ 370,332	\$ 370,332
Post Road	NON	No	Overhead Doors	Yes	\$ 650,000	\$ 2,751,642	\$ 2,751,642
Proformance Systems	NON	No	Operable Partitions	Yes	\$ 80,000	\$ 87,068	\$ 87,068
Safway Atlantic	NON	No	Hoist & Protection	Yes	\$ 3,010,000	\$ 3,341,777	\$ 3,341,777
Scanga Woodworking Corp.	NON	No	Millwork	Yes	\$ 4,671,744	\$ 4,739,581	\$ 4,739,581
Schneider Electric	NON	No	AG BMS Controls	Yes	\$ 4,655,000	\$ 5,044,492	\$ 5,044,492
Schneider Electric	NON	No	IT	Yes	\$ 10,083,300	\$ 10,049,791	\$ 10,049,791
Sherland & Farrington	NON	No	Resilient Flooring	Yes	\$ 2,439,943	\$ 3,449,334	\$ 3,449,334
Spectrum Painting	NON	No	Paint	Yes	\$ 2,983,056	\$ 3,975,287	\$ 3,975,287
Spectrum Painting	NON	No	Resinous Flooring	Yes	\$ 765,950	\$ 877,878	\$ 877,878
Transel Elevator	NON	No	Elevators	Yes	\$ 8,558,816	\$ 8,987,093	\$ 8,987,093
Turner Logistics - ATS - 1407	NON	No	Equipment	Yes	\$ 176,170	\$ 205,427	\$ 205,427
Turner Logistics - Chilled Beams - 1308	NON	No	Equipment	Yes	\$ 899,812	\$ 1,149,017	\$ 1,149,017
Turner Logistics - CRAC Units - 1307	NON	No	Equipment	Yes	\$ 308,675	\$ 80,445	\$ 80,445
Turner Logistics - Indoor AHU's 1309	NON	No	Equipment	Yes	\$ 634,418	\$ 638,342	\$ 638,342
Turner Logistics - Light Fixtures 1472	NON	No	Equipment	Yes	\$ 3,544,297	\$ 3,726,088	\$ 3,726,088
Turner Logistics - Outdoor AHU's - 1215	NON	No	Equipment	Yes	\$ 4,213,575	\$ 4,344,066	\$ 4,344,066
Turner Logistics - Switchgear 1220	NON	No	Equipment	Yes	\$ 2,413,235	\$ 2,720,832	\$ 2,720,832
United Structural Works, Inc	NON	No	Misc. Metals	Yes	\$ 3,380,000	\$ 5,694,138	\$ 5,694,138
Unity Electric	NON	No	Site 6B Electrical Floor Fit out	Yes	\$ 10,550,000	\$ 12,087,999	\$ 12,087,999
Weinstein & Holtzman	NON	No	Toilet Accessories	Yes	\$ 948,950	\$ 1,089,081	\$ 1,089,081
Wolkow Braker Roofing	NON	No	Roofing	Yes	\$ 3,107,892	\$ 3,694,879	\$ 3,694,879
Woodworks Construction	NON	No	Wood Flooring	Yes	\$ 1,476,000	\$ 1,748,752	\$ 1,748,752
Zwicker Electric	NON	No	AG Electrical Distribution	Yes	\$ 16,674,277	\$ 18,169,704	\$ 18,169,704
Tier II Grand Total					\$ 310,219,982	\$ 351,675,171	\$ 351,675,171
MWL Tier II Total					\$ 58,562,805	\$ 68,688,353	\$ 68,688,353
Non-MWL Tier II Total					\$ 251,657,177	\$ 282,986,818	\$ 282,986,818
MWL % of Tier I					19%	17%	17%

If there is no Original Plan then

Date: 3/31/2025

### Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner.)*

CM Name:	Talisen Construction Corporation	
Company Name:	Air Exchange & Energy Solutions Inc.	Project: Columbia Business School Kravis Hall
Trade:	HVAC	Contract:
Address:	169 Oakdene Avenue, Leonia NJ 07605	Telephone: 516-740-5900
As of Date:	3/31/2025	Project Start: 4/28/2021
		Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Air Exchange & Energy Solutions Inc.	NON	No	HVAC	\$ 138,000	\$ 138,745	\$ 138,745

Date: 3/31/2025

### Schedule M3

### Schedule M3

<b>CM Name:</b>	Turner Construction Company	
<b>Company Name:</b>	Almar Plumbing & Heating Corp.	<b>Project:</b> Columbia Business School Above Grade
<b>Trade:</b>	Plumbing	<b>Contract:</b>
<b>Address:</b>	50 Bethpage Road, Hicksville, NY 11801	<b>Telephone:</b> 516-740-5900
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018 <b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Almar Plumbing & Heating Corp.	NON	No	Plumbing	\$ 8,619,000	\$ 8,647,247	\$ 8,647,247

Date: 3/31/2025

### Schedule M3

<b>CM Name:</b>	Turner Construction Company	
<b>Company Name:</b>	Bamco Inc.	<b>Project:</b> Columbia Business School Above Grade
<b>Trade:</b>	Carpentry	<b>Contract:</b>
<b>Address:</b>	30 Baekeland Ave - Middlesesx NJ 08846	<b>Telephone:</b> 732-302-0889
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018 <b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Bamco Inc.	NON	Yes	Carpentry	\$ 34,842,383	\$ 45,775,000	\$ 45,775,000

Date: 3/31/2025

### Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Turner Construction Company	
<b>Company Name:</b>	Cives Corp	<b>Project:</b> Columbia Business School Above Grade
<b>Trade:</b>	Structural Steel	<b>Contract:</b>
<b>Address:</b>	8 Church Street, Gouverneur, NY 13642	<b>Telephone:</b> 315-287-2200
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018
		<b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'
Cives Corp	NON	No	Structural Steel	\$ 34,842,383	\$ 45,775,000	\$ 45,775,000

Date: 3/31/2025

### Schedule M3

<b>CM Name:</b>	Turner Construction Company	
<b>Company Name:</b>	Concrete Industries One Corp	<b>Project:</b> Columbia Business School Above Grade
<b>Trade:</b>	Concrete Industries One Corp	<b>Contract:</b>
<b>Address:</b>	300 Boulevard of the Americas, Lakewood, NJ 08701	<b>Telephone:</b> 732-367-2020
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018 <b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Concrete Industries One Corp	NON	No	Concrete Industries One Corp	\$ 891,871	\$ 310,868	\$ 310,868

Date: 3/31/2025

### Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Turner Construction Company	
<b>Company Name:</b>	Champion Metal & Glass	<b>Project:</b> Columbia Business School Above Grade
<b>Trade:</b>	Ornamental Metal	<b>Contract:</b>
<b>Address:</b>	130 Motor Parkway	<b>Telephone:</b> 631-254-2560
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018 <b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass	NON	No	Ornamental Metal	\$ 3,961,299	\$ 4,465,329	\$ 4,465,329

Date: 3/31/2025

*(No substitutions may be made on this submission except by prior written approval by Owner)*

CM Name:	Turner Construction Company		
Company Name:	Egg Electric Inc		Project: Columbia Business School Above Grade
Trade:	Electrical Fitout AG		Contract:
Address:	35 W 45 Street 4th Floor NY NY 10038		Telephone: 212-570-5049
As of Date:	3/31/2025	Project Start: 1/1/2018	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Egg Electric Inc	W	No	Electrical Fitout AG	\$ 13,950,000	\$ 15,914,207	\$ 15,914,207

Date: 3/31/2025



### Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Turner Construction Company		
<b>Company Name:</b>	First Women's Fire Systems Corp	<b>Project:</b>	Columbia Business School Above Grade
<b>Trade:</b>	Fire Sprinkler Installation	<b>Contract:</b>	
<b>Address:</b>	55 West 59th Street New York, NY 10018	<b>Telephone:</b>	212-570-5049
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	1/1/2018
		<b>Project End:</b>	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
First Women's Fire Systems Corp	W-ESD	No	Fire Sprinkler Installation	\$ 3,961,400	\$ 3,798,480	\$ 3,798,480

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 3/31/2025

*(No substitutions may be made on this submission except by prior written approval by Owner)*

### Schedule M3

Company Name: Furniture Consultants

**Project:** Columbia Business School Above Grade

Trade: Demountable Walls and Seminar Tables

Contract:

**Address:** 1450 Broadway NY New York 10018

Telephone: 212-299-4500

As of Date: 3/31/2025

Project Start: 1/1/2018

Project End: Final

**COMPANY (Tier II)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Furniture Consultants	NON	No	Demountable Walls and Seminar Tables	\$ 7,849,154	\$ 8,237,485	\$ 8,237,485

### SUBCONTRACTORS (Tier III)

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 3/31/2025

### Schedule M3

### Schedule M3

<b>CM Name:</b>	Turner Construction Company		
<b>Company Name:</b>	F.W. Sims LLC	<b>Project:</b>	Columbia Business School Above Grade
<b>Trade:</b>	HVAC	<b>Contract:</b>	
<b>Address:</b>	101 Otis Street, West Babylon, NY 11704		<b>Telephone:</b> 631-491-1441
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
F.W. Sims LLC	NON	No	HVAC	\$ 37,300,000	\$ 38,182,597	\$ 38,182,597

Date: 3/31/2025

### Schedule M3

### Schedule M3

<b>CM Name:</b>	Turner Construction Company		
<b>Company Name:</b>	Global BMU, LLC	<b>Project:</b>	Columbia Business School Above Grade
<b>Trade:</b>	Facade access equipment	<b>Contract:</b>	Final Schedule M as of 11/4/2020
<b>Address:</b>	65 West 36th street, New York NY 10018	<b>Telephone:</b>	646-741-2455
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	1/1/2018
		<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'
Global BMU, LLC	NON	No	Facade access equipment	\$ 1,787,170	\$ 1,758,990	\$ 1,758,990

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 3/31/2025

### Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Turner Construction Company	
<b>Company Name:</b>	HB Communications, Inc.	<b>Project:</b> Columbia Business School Above Grade
<b>Trade:</b>	Audio Visual	<b>Contract:</b>
<b>Address:</b>	60 Dodge Ave North Haven, CT 06473	<b>Telephone:</b> 732-275-2094
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018
		<b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
HB Communications, Inc.	NON	No	Audio Visual	\$ 11,199,000	\$ 10,819,588	\$ 10,819,588

Date: 3/31/2025

### Schedule M3

### Schedule M3

<b>CM Name:</b>	Turner Construction Company	
<b>Company Name:</b>	Heritage Mechanical Services	<b>Project:</b> Columbia Business School Above Grade
<b>Trade:</b>	HVAC	<b>Contract:</b>
<b>Address:</b>	70 Schmidt Boulevard, Farmingdale NY 11735	<b>Telephone:</b> 516-558-2004
<b>As of Date:</b>	6/30/2020	<b>Project Start:</b> 1/1/2018 <b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Heritage Mechanical Services	NON		HVAC	\$ 8,350,000	\$ 8,811,850	\$ 8,811,850

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 3/31/2025

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Turner Construction Company	
<b>Company Name:</b>	Island International Enterprises, LLC	<b>Project:</b> Columbia Business School Above Grade
<b>Trade:</b>	Spray Fireproofing	<b>Contract:</b>
<b>Address:</b>	1101 Scott Avenue, Calverton NY 11933	<b>Telephone:</b> 631-208-3500
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018 <b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Island International Enterprises, LLC	NON	No	Spray Fireproofing	\$ 1,361,500	\$ 2,512,336	\$ 2,512,336

Date: 3/31/2025

### Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Turner Construction Company		
<b>Company Name:</b>	Jacsonson and Company	<b>Project:</b>	Columbia Business School Above Grade
<b>Trade:</b>	Carpentry	<b>Contract:</b>	
<b>Address:</b>	1079 East Grand Street, Elizabeth NJ 07207		<b>Telephone:</b> (908) 355-5200
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	1/1/2018
		<b>Project End:</b>	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jacsonson and Company	NON	No	Carpentry	\$ 11,000,000	\$ 14,016,217	\$ 14,016,217

Date: 3/31/2025



### Schedule M3

### Schedule M3

<b>CM Name:</b>	Turner Construction Company	
<b>Company Name:</b>	Jacsonson and Company	<b>Project:</b> Columbia Business School Above Grade
<b>Trade:</b>	Carpentry - Specialty Ceilings	<b>Contract:</b>
<b>Address:</b>	1079 East Grand Street, Elizabeth NJ 07207	<b>Telephone:</b> (908) 355-5200
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018 <b>Project End:</b> Final

**COMPANY (Tier II)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jacson and Company	NON	No	Carpentry - Specialty Ceilings	\$ 6,550,000	\$ 6,887,716	\$ 6,887,716

### SUBCONTRACTORS (Tier III)

[illegible]

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Tier III Grand Total	\$ 90,000	\$ 106,829	\$ 106,829
MWL Tier III Total	\$ 90,000	\$ 106,829	\$ 106,829
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	1%	2%	2%

Date: 3/31/2025

### Schedule M3

### Schedule M3

<b>CM Name:</b>	Turner Construction Company	
<b>Company Name:</b>	JEM Architecturals, Inc.	<b>Project:</b> Columbia Business School Above Grade
<b>Trade:</b>	Ornamental Metals	<b>Contract:</b>
<b>Address:</b>	37 Cuff Street, New Rochelle NY 10801	<b>Telephone:</b> 914-365-1500
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018 <b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
JEM Architecturals, Inc.	NON	No	Ornamental Metals	\$ 9,290,000	\$ 9,601,435	\$ 9,601,435

[illegible]

Date: 3/31/2025

### Schedule M3

<b>CM Name:</b>	Turner Construction Company		
<b>Company Name:</b>	PJ Mechanical Corp	<b>Project:</b>	Columbia Business School Above Grade
<b>Trade:</b>	HVAC Work	<b>Contract:</b>	
<b>Address:</b>	55 Bond Street	<b>Telephone:</b>	212-243-2555
<b>As of Date:</b>	6/30/2020	<b>Project Start:</b>	1/1/2018
		<b>Project End:</b>	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
PJ Mechanical Corp	NON	No	HVAC Work	\$ 11,500,000	\$ 12,557,968	\$ 12,557,968

[illegible]

Date: 3/31/2025

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Turner Construction Company		
<b>Company Name:</b>	Platinum	<b>Project:</b>	Columbia Business School Above Grade
<b>Trade:</b>	Terrazzo	<b>Contract:</b>	
<b>Address:</b>	120 Broadway, New York NY	<b>Telephone:</b>	212-535-9700
<b>As of Date:</b>	6/30/2020	<b>Project Start:</b>	1/1/2018
		<b>Project End:</b>	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Platinum	NON	No	Terrazzo	\$ 2,249,000	\$ 2,595,867	\$ 2,595,867

[illegible]

Date: 3/31/2025

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Turner Construction Company		<b>Project:</b>	Columbia Business School Above Grade
<b>Company Name:</b>	Post Road Iron Works		<b>Contract:</b>	
<b>Trade:</b>	Overhead Doors		<b>Telephone:</b>	203-869-6322
<b>Address:</b>	345 West Putnam Ave. Greenwich CT 06830		<b>Project Start:</b>	1/1/2018
<b>As of Date:</b>	6/30/2020		<b>Project End:</b>	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Post Road Iron Works	NON	No	Overhead Doors	\$ 650,000	\$ 2,751,642	\$ 2,751,642

[illegible]

Date: 3/31/2025

*(No substitutions may be made on this submission except by prior written approval by Owner)*

CM Name:	Turner Construction Company		
Company Name:	Roger & Sons Concrete, Inc.		Project: Columbia Business School Above Grade
Trade:	Concrete		Contract:
Address:	1474 Route 55, LaGrangeville, NY 12540		Telephone: 845-227-6033
As of Date:	3/31/2025	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Roger & Sons Concrete, Inc.	M	No	Concrete	\$ 10,887,633	\$ 12,257,970	\$ 12,257,970

[illegible]

Date: 3/31/2025

### Schedule M3

<b>CM Name:</b>	Turner Construction Company		
<b>Company Name:</b>	Safway Atlantic, LLC	<b>Project:</b>	Columbia Business School Above Grade
<b>Trade:</b>	Hoist & Protection	<b>Contract:</b>	
<b>Address:</b>	700 Commercial Ave, Carlstadt NJ 07072	<b>Telephone:</b>	201-636-5500
<b>As of Date:</b>	6/30/2020	<b>Project Start:</b>	1/1/2018
		<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Safway Atlantic, LLC	NON	No	Hoist & Protection	\$ 3,010,000	\$ 3,341,777	\$ 3,341,777

Date: 3/31/2025

### Schedule M3

### Schedule M3

<b>CM Name:</b>	Turner Construction Company	
<b>Company Name:</b>	Scanga Woodwork	<b>Project:</b> Columbia Business School Above Grade
<b>Trade:</b>	Millwork	<b>Contract:</b>
<b>Address:</b>	22 Corporate Park West Cold Spring NY 10516	<b>Telephone:</b> 845-265-9115
<b>As of Date:</b>	6/30/2020	<b>Project Start:</b> 1/1/2018 <b>Project End:</b> Final

**COMPANY (Tier II)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Scanga Woodwork	NON	No	Millwork	\$ 4,671,744	\$ 4,739,581	\$ 4,739,581

### SUBCONTRACTORS (Tier III)

[illegible]

Date: 3/31/2025



### Schedule M3

### Schedule M3

<b>CM Name:</b>	Turner Construction Company		
<b>Company Name:</b>	Schneider Electric		<b>Project:</b> Columbia Business School Above Grade
<b>Trade:</b>	Building Management System		<b>Contract:</b>
<b>Address:</b>	210 Meadowlands Parkway, Secaucus NJ 07094		<b>Telephone:</b> 609-865-1502
<b>As of Date:</b>	6/30/2020	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	Building Management System	\$ 4,655,000	\$ 5,044,492	\$ 5,044,492

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 3/31/2025

### Schedule M3

<b>CM Name:</b>	Turner Construction Company		
<b>Company Name:</b>	Schneider Electric	<b>Project:</b>	Columbia Business School Above Grade
<b>Trade:</b>	IT/Secutiry	<b>Contract:</b>	
<b>Address:</b>	210 Meadowlands Parkway, Secaucus NJ 07094		<b>Telephone:</b> 609-865-1502
<b>As of Date:</b>	6/30/2020	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	IT/Secutiry	\$ 10,083,300	\$ 10,049,791	\$ 10,049,791

Date: 3/31/2025

### Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Turner Construction Company		
<b>Company Name:</b>	Sherland & Farrington Inc		<b>Project:</b> Columbia Business School Above Grade
<b>Trade:</b>	Resilient Flooring		<b>Contract:</b>
<b>Address:</b>	253 West 28th Street, New York, NY 10001		<b>Telephone:</b> 212-206-7500
<b>As of Date:</b>	6/30/2020	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Sherland & Farrington Inc	NON	No	Resilient Flooring	\$ 2,439,943	\$ 3,449,334	\$ 3,449,334

Date: 3/31/2025

### Schedule M3

<b>CM Name:</b>	Turner Construction Company	
<b>Company Name:</b>	Sloan & Company	<b>Project:</b> Columbia Business School Above Grade
<b>Trade:</b>	Carpentry	<b>Contract:</b>
<b>Address:</b>	49 Bloomfield Avenue - Miuntain Lakes, NJ 07046	<b>Telephone:</b> (973) 227-3555
<b>As of Date:</b>	6/30/2022	<b>Project Start:</b> 1/1/2018 <b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'
Sloan & Company	NON	No	Carpentry	\$ 850,000	\$ 982,272	\$ 982,272

Date: 3/31/2025

## Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Turner Construction Company	
<b>Company Name:</b>	Spectrum Painting Corp.	<b>Project:</b> Columbia Business School Above Grade
<b>Trade:</b>	Resinous Flooring	<b>Contract:</b>
<b>Address:</b>	5 N. Greenwich Rd monk, NY 10504	<b>Telephone:</b> 914-723-4800
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018 <b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Spectrum Painting Corp.	NON	No	Painting	\$ 2,983,056	\$ 3,975,287	\$ 3,975,287

Date: 3/31/2025

## Schedule M3

<b>CM Name:</b>	Turner Construction Company		
<b>Company Name:</b>	Spectrum Painting Corp.	<b>Project:</b> Columbia Business School Above Grade	
<b>Trade:</b>	Resinous Flooring	<b>Contract:</b>	
<b>Address:</b>	5 N. Greenwich Rd monk, NY 10504	<b>Telephone:</b> 914-723-4800	
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (Incl CO's) \$'	Total Payment to Date \$'
Spectrum Painting Corp.	NON	No	Resinous Flooring	\$ 765,950	\$ 877,878	\$ 877,878

Date: 3/31/2025

### Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Turner Construction Company		
<b>Company Name:</b>	TEI Group		<b>Project:</b> Columbia Business School Above Grade
<b>Trade:</b>	Elevator		<b>Contract:</b>
<b>Address:</b>	30-30 47th Ave, LIC, Queens NY - 11101		<b>Telephone:</b> 718-609-2504
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
TEI Group	NON	No	Elevator	\$ 8,558,816	\$ 8,987,093	\$ 8,987,093

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 3/31/2025

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Turner Construction Company		
<b>Company Name:</b>	Turner Logistics LLC	<b>Project:</b>	Columbia Business School Above Grade
<b>Trade:</b>	MEP Pre-Purchase Equip	<b>Contract:</b>	
<b>Address:</b>	3 Paragon Drive, Montvale, NJ 07645	<b>Telephone:</b>	201-722-3800
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	1/1/2018
		<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Logistics LLC	NON	No	MEP Pre-Purchase Equip	\$ 4,213,575	\$ 4,344,066	\$ 4,344,066

Date: 3/31/2025



*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Turner Construction Company		
<b>Company Name:</b>	Unity Electric	<b>Project:</b>	Columbia Business School Above Grade
<b>Trade:</b>	Electrical	<b>Contract:</b>	
<b>Address:</b>	65-45 Fresh Meadow Lane Flushing, NY 11365	<b>Telephone:</b>	718-593-4300
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	1/1/2018
		<b>Project End:</b>	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Unity Electric	NON	No	Electrical	\$ 10,550,000	\$ 12,087,999	\$ 12,087,999

Date: 3/31/2025

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Turner Construction Company	
<b>Company Name:</b>	Wolkow Braker Roofing	<b>Project:</b> Columbia Business School Above Grade
<b>Trade:</b>	Roofing	<b>Contract:</b>
<b>Address:</b>	151 Herricks Rd Garden City Park, NY 11040	<b>Telephone:</b> 718-384-3456
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018 <b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Wolkow Braker Roofing	NON	No	Roofing	\$ 3,107,892	\$ 3,694,879	\$ 3,694,879

Date: 3/31/2025

### Schedule M3

<b>CM Name:</b>	Turner Construction Company		
<b>Company Name:</b>	Woodworks Construction	<b>Project:</b>	Columbia Business School Above Grade
<b>Trade:</b>	Carpentry - Wood Flooring	<b>Contract:</b>	
<b>Address:</b>	322 *th Ave	<b>Telephone:</b>	212-888-7311
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	1/1/2018
		<b>Project End:</b>	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Woodworks Construction	NON	No	Carpentry - Wood Flooring	\$ 1,476,000	\$ 1,748,752	\$ 1,748,752

Date: 3/31/2025

### Schedule M3

### Schedule M3

<b>CM Name:</b>	Turner Construction Company		
<b>Company Name:</b>	Zwicker Electric	<b>Project:</b> Columbia Business School Above Grade	
<b>Trade:</b>	Electricians	<b>Contract:</b>	
<b>Address:</b>	360 Park Ave South	<b>Telephone:</b> 212-477-8400	
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Zwicker Electric	NON	No	Electricians	\$ 1,476,000	\$ 1,748,752	\$ 1,748,752

Date: 3/31/2025

### Schedule M1

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Owner Name:</b>	Columbia University	<b>Project:</b>	Columbia Business School Below Grade
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>	
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	1/1/2018
		<b>Project End:</b>	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 1,433,202	\$ 1,433,202

Date: 3/31/2025

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Owner Name:</b>	Columbia University	<b>Project:</b> Columbia Business School Below Grade
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018
		<b>Project End:</b> In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 107,362,917	\$ 100,430,980	\$ 90,409,424

Date: 3/31/2025

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Owner Name:</b>	Columbia University	<b>Project:</b>	Columbia Business School Below Grade
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>	
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	1/1/2018
		<b>Project End:</b>	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 4,433,070	\$ 4,433,070	\$ 2,198,994

Date: 3/31/2025

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Owner Name:</b>	Columbia University	<b>Project:</b>	Columbia Business School Below Grade
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>	
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	1/1/2018
		<b>Project End:</b>	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 4,483,375	\$ 4,898,272	\$ 4,898,272

Date: 3/31/2025



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

**Schedule M2**

<b>Company Name:</b>	Turner Construction Company	<b>Project:</b>	Columbia Business School Below Grade
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	375 Hudson Street, 6th Floor, New York, NY 10014	<b>Telephone:</b>	(212) 229-6000
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	1/1/2018
		<b>Project End:</b>	In Progress

<b>COMPANY (Tier I)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$ 107,362,917	\$ 100,430,980	\$ 90,409,424

<b>SUBCONTRACTORS (Tier II)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
433 Hardware Supplies Inc	L	No	Office Supplies	Yes	\$ -	\$ 17	\$ 17
Dial Locksmith	L	No	Locksmith	Yes	\$ -	\$ 1,963	\$ 1,963
A & H Co	MW-ESD	No	Office Supplies	Yes	\$ -	\$ 14,751	\$ 14,751
Venus Fire Protection	MW	No	Safety Supplies	Yes	\$ -	\$ 5,365	\$ 5,365
Crown Signs	W	No	Signage	Yes	\$ 17,639	\$ 38,179	\$ 38,179
Egg Electric	W	No		Yes	\$ 5,524,740	\$ 6,991,749	\$ 6,991,749
First Women's Fire Systems	W-ESD	No	Fire Protection	Yes	\$ 2,768,600	\$ 2,856,022	\$ 2,856,022
Curtis Partitions	M	No	Carpentry	Yes	\$ 1,937,600	\$ 1,818,387	\$ 1,818,387
Garcia Marble & Tile	M-ESD	No	Tile	Yes	\$ 88,765	\$ 83,427	\$ 83,427
Mamais	WL-ESD	No	Masonry PLA	Yes	\$ 359,821	\$ 511,514	\$ 511,514
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ 3,739,879	\$ 7,668,298	\$ 7,668,298
Allran Electric	M-ESD	No	Fire Alarm	Yes	\$ 3,082,854	\$ 3,373,680	\$ 3,373,680
Johnson Security Bureau	M	No	Site Security	Yes	\$ 243,445	\$ 243,445	\$ 76,521
Park Ave	M	No	Doors	Yes	\$ 322,000	\$ 443,494	\$ 443,494
Infinite Consulting	M-ESD	No	Certified Site Safety	Yes	\$ 84,120	\$ 84,442	\$ 84,442
Pestrol	MW-ESD	No	Pest Control	Yes	\$ 21,408	\$ 21,408	\$ 15,556
NON:							
<u>See Next page</u>							

Date: 3/31/2025

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Company Name:</b>	Turner Construction Company	<b>Project:</b>	Columbia Business School Below Grade
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	375 Hudson Street, 6th Floor, New York, NY 10014		<b>Telephone:</b> (212) 229-6000
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$ 107,362,917	\$ 100,430,980	\$ 90,409,424

[illegible]

Date: 3/31/2025

## Schedule M2

## Schedule M2

<b>CM Name:</b>	EG Munoz Construction Inc		
<b>Company Name:</b>	EG Munoz Construction Inc		<b>Project:</b> Columbia Business School Below Grade
<b>Trade:</b>	Construction Management		
<b>Address:</b>	326 Hackensack St, Carlstadt NJ 07072		<b>Telephone:</b> 212-570-5049
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
EG Munoz Construction Inc	M	No	Construction Management	\$ 4,433,070	\$ 4,433,070	\$ 2,198,994

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Cardella Waste Services	W-ESD	No	Waste Carting	Yes	\$ 55,000	\$ 55,000	\$ 14,377
Deutcher & Daugher	W	No	Doors/Frames/Hardware	Yes	\$ 217,112	\$ 217,112	\$ 10,086
Glenwood Mason Supply	W	No	Concrete Block/Rebar/Cement	Yes	\$ 75,000	\$ 75,000	\$ 22,191
City Lumber	W	No	Drywall	Yes	\$ 200,000	\$ 200,000	\$ 19,564
MSN Supply	W	No	Plumbing Supplies	Yes	\$ 15,298	\$ 15,298	\$ 13,377
G&G Electric Supply	L	No		Yes	\$ 40,000	\$ 40,000	\$ 25,407
F. W. Webb Company	L	No	Plumbing Supplies	Yes	\$ 50,000	\$ 50,000	\$ 8,566
NON:							
Wells Design	NON	No	Drafting/Shop Drawings	Yes	\$ 3,000	\$ 3,000	\$ 1,500
City Electric Supply	NON	No	Electrical Vendor	Yes	\$ 25,873	\$ 25,873	\$ 25,873
United Rentals	NON	No	Rentals	Yes	\$ 1,933	\$ 1,933	\$ 1,933
Durante Rentals	NON	No	Rentals	Yes	\$ 1,562	\$ 1,562	\$ 1,562
Kamco	NON	No	Caprentury Supplies	Yes	\$ 23,141	\$ 23,141	\$ 23,141
Bid Estimating LLC	NON	No	Shop Drawings	Yes	\$ 3,270	\$ 3,270	\$ 3,270
Bruce Supply	NON	No	Plumbing Supplies	Yes	\$ 2,560	\$ 2,560	\$ 2,560
All Fasteners	NON	No	Fasteners, Screws 7 Misc	Yes	\$ 4,000	\$ 4,000	\$ 3,682
General Plumbing Supply	NON	No	Plumbing Supplies	Yes	\$ 3,615	\$ 3,615	\$ 3,615

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 3/31/2025

## Schedule M2

## Schedule M2

<b>CM Name:</b>	RP Brennan General Contractor & Builders, Inc.		
<b>Company Name:</b>	RP Brennan General Contractor & Builders, Inc.	<b>Project:</b> Columbia Business School Below Grade	
<b>Trade:</b>	General Contractor	<b>Contract:</b>	
<b>Address:</b>	29 West 36th St, Fl 6, New York NY 10018	<b>Telephone:</b> 212-462-2542	
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
RP Brennan General Contractor & Builders, Inc.	NON	No	Construction Management	\$ 4,483,375	\$ 4,898,272	\$ 4,898,272

[illegible]

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 3/31/2025

### Schedule M3

### Schedule M3

<b>CM Name:</b>	Turner Construction Company		
<b>Company Name:</b>	Almar Plumbing & Heating Corp.	<b>Project:</b> Columbia Business School Below Grade	
<b>Trade:</b>	Plumbing	<b>Contract:</b>	
<b>Address:</b>	50 Bethpage Road, Hicksville, NY 11801		<b>Telephone:</b> 516-740-5900
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Almar Plumbing & Heating Corp.	NON	No	Plumbing	\$ 6,600,000	\$ 7,792,989	\$ 7,792,989

[illegible]

Date: 3/31/2025

### Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Turner Construction Company		
<b>Company Name:</b>	Banco Inc.	<b>Project:</b>	Columbia Business School Below Grade
<b>Trade:</b>	Carpentry	<b>Contract:</b>	
<b>Address:</b>	30 Bleakeland Ave - Middlesex NJ 08846	<b>Telephone:</b>	(732) 302-0889
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	1/1/2018
		<b>Project End:</b>	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Bamco Inc.	NON	No	Carpentry	\$ -	\$ 215,283	\$ 215,283

[illegible]

Date: 3/31/2025

*(No substitutions may be made on this submission except by prior written approval by Owner)*

CM Name:	Turner Construction Company	
Company Name:	Egg Electric Inc	Project: Columbia Business School Below Grade
Trade:	Electrical Fitout AG	Contract:
Address:	35 W 45 Street 4th Floor NY NY 10038	Telephone: 212-570-5049
As of Date:	3/31/2025	Project Start: 1/1/2018
		Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Egg Electric Inc	W	No	Electrical Fitout AG	\$ 5,524,740	\$ 6,991,749	\$ 6,991,749

[illegible]

Date: 3/31/2025

### Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

**CM Name:** Turner Construction Company

Company Name: First Women's Fire Systems Corp

**Project:** Columbia Business School Below Grade

Trade:	Fire Sprinkler Installation
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**Contract:**

**Address:** 55 West 59th Street New York, NY 10018

**Telephone:** 212-570-5049

As of Date:	3/31/2025
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**Project Start:** 1/1/2018

Project End: Final

**COMPANY (Tier II)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
First Women's Fire Systems Corp	W-ESD	No	Fire Sprinkler Installation	\$ 2,768,600	\$ 2,856,022	\$ 2,856,022

**SUBCONTRACTORS (Tier III)**

[illegible]

Date: 3/31/2025



### Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

CM Name:	Turner Construction Company	
Company Name:	Heritage Mechanical Services	Project: Columbia Business School Below Grade
Trade:	HVAC	Contract:
Address:	70 Schmidt Boulevard, Farmingdale NY 11735	Telephone: 516-558-2004
As of Date:	6/30/2020	Project Start: 1/1/2018
		Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Heritage Mechanical Services	NON		HVAC	\$ 5,350,000	\$ 5,648,220	\$ 5,648,220

[illegible]

Date: 3/31/2025

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Turner Construction Company	
<b>Company Name:</b>	Island International Enterprises, LLC	<b>Project:</b> Columbia Business School Below Grade
<b>Trade:</b>	Spray Fireproofing	<b>Contract:</b>
<b>Address:</b>	1101 Scott Avenue, Calverton NY 11933	<b>Telephone:</b> 631-208-3500
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018 <b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Island International Enterprises, LLC	NON	No	Spray Fireproofing	\$ 1,138,500	\$ 1,654,633	\$ 1,654,633

[illegible]

Date: 3/31/2025

### Schedule M3

<b>CM Name:</b>	Turner Construction Company		
<b>Company Name:</b>	PJ Mechanical Corp.	<b>Project:</b>	Columbia Business School Below Grade
<b>Trade:</b>	HVAC Work	<b>Contract:</b>	
<b>Address:</b>	55 Broad St	<b>Telephone:</b>	212-243-2555
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	1/1/2018
		<b>Project End:</b>	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
PJ Mechanical Corp.	NON	No	HVAC Work	\$ 9,344,124	\$ 10,343,841	\$ 10,343,841

[illegible]

Date: 3/31/2025

### Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Turner Construction Company	
<b>Company Name:</b>	Rad and D'Aprile Inc.	<b>Project:</b> Columbia Business School Below Grade
<b>Trade:</b>	Masonry	<b>Contract:</b>
<b>Address:</b>	2128 Bellmore Ave, Bellmore NY 11710	<b>Telephone:</b> 516-826-9218
<b>As of Date:</b>	6/30/2020	<b>Project Start:</b> 1/1/2018
		<b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Rad and D'Aprile Inc.	NON	No	Masonry	\$ 6,200,000	\$ 6,148,948	\$ 6,148,948

[illegible]

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 3/31/2025

## Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Turner Construction Company		
<b>Company Name:</b>	Roger & Sons Concrete, Inc.	<b>Project:</b>	Columbia Business School Below Grade
<b>Trade:</b>	Concrete	<b>Contract:</b>	
<b>Address:</b>	1474 Route 55, LaGrangeville, NY 12540	<b>Telephone:</b>	845-227-6033
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	1/1/2018
		<b>Project End:</b>	Final

**COMPANY (Tier II)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Roger & Sons Concrete, Inc.	M	No	Concrete	\$ 3,739,879	\$ 7,668,298	\$ 7,668,298

### SUBCONTRACTORS (Tier III)

[illegible]

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Tier III Grand Total	\$	937,849	\$	1,318,494	\$	1,318,494
MWL Tier III Total	\$	535,987	\$	811,632	\$	811,632
Non-MWL Tier III Total	\$	401,862	\$	506,862	\$	506,862
MWL % of Tier II		14%		11%		11%

Date: 3/31/2025

### Schedule M3

### Schedule M3

<b>CM Name:</b>	Turner Construction Company	
<b>Company Name:</b>	Schneider Electric	<b>Project:</b> Columbia Business School Below Grade
<b>Trade:</b>	Building Management System	<b>Contract:</b>
<b>Address:</b>	210 Meadowlands Parkway, Secaucus NJ 07094	<b>Telephone:</b> 609-865-1502
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018 <b>Project End:</b> In Progress

**COMPANY (Tier II)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	Building Management System	\$ 1,475,000	\$ 1,735,351	\$ 1,735,351

### SUBCONTRACTORS (Tier III)

[illegible]

Date: 3/31/2025

### Schedule M3

### Schedule M3

<b>CM Name:</b>	Turner Construction Company		
<b>Company Name:</b>	Schneider Electric	<b>Project:</b>	Columbia Business School Below Grade
<b>Trade:</b>	IT/ Security	<b>Contract:</b>	
<b>Address:</b>	210 Meadowlands Parkway, Secaucus NJ 07094		<b>Telephone:</b> 609-865-1502
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> Final

**COMPANY (Tier II)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	IT/ Security	\$ 1,506,700	\$ 1,992,368	\$ 1,992,368

### SUBCONTRACTORS (Tier III)

[illegible]

Date: 3/31/2025

## Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Turner Construction Company		
<b>Company Name:</b>	Spectrum Painting Corp	<b>Project:</b>	Columbia Business School Below Grade
<b>Trade:</b>	Resinois Flooring	<b>Contract:</b>	
<b>Address:</b>	5 N. Greenwich Rd. Amonk NY 10504	<b>Telephone:</b>	914-723-4800
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	1/1/2018
		<b>Project End:</b>	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Spectrum Painting Corp	NON	No	Resinoid Flooring	\$ 511,944	\$ 684,106	\$ 684,106

[illegible]

Date: 3/31/2025



### Schedule M3

<b>CM Name:</b>	Turner Construction Company	
<b>Company Name:</b>	TEI Group	<b>Project:</b> Columbia Business School Below Grade
<b>Trade:</b>	Elevator	<b>Contract:</b>
<b>Address:</b>	30-30 47th Ave, LIC, Queens, NY - 11101	<b>Telephone:</b> 718-609-2504
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018 <b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'
TEI Group	NON	No	Elevator	\$ 596,900	\$ 620,813	\$ 620,813

Date: 3/31/2025

### Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Turner Construction Company		
<b>Company Name:</b>	Turner Logistics		<b>Project:</b> Columbia Business School Below Grade
<b>Trade:</b>	MEP Pre-Purchase Equip		<b>Contract:</b>
<b>Address:</b>	3 Paragon Drive, Montvale NJ 07645		<b>Telephone:</b> (201) 722-3800
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Logistics	NON	No	MEP Pre-Purchase Equip	\$ 3,392,505	\$ 3,610,773	\$ 3,610,773

[illegible]

Date: 3/31/2025

### Schedule M3

### Schedule M3

<b>CM Name:</b>	Turner Construction Company		
<b>Company Name:</b>	Zwicker Electric	<b>Project:</b> Columbia Business School Below Grade	
<b>Trade:</b>	Electricians	<b>Contract:</b>	
<b>Address:</b>	360 Park Ave South	<b>Telephone:</b> 212-477-8400	
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Zwicker Electric	NON	No	Electricians	\$ 15,320,723	\$ 16,318,034	\$ 16,318,034

[illegible]

Date: 3/31/2025

### Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	RP Brennan General Contractor & Builders, Inc.		
<b>Company Name:</b>	A&A Plumbing Corp	<b>Project:</b> Columbia Business School Below Grade	
<b>Trade:</b>	Plumbing	<b>Contract:</b>	
<b>Address:</b>	33-25 126th Place, Corona NY 11369		<b>Telephone:</b> 718-458-0501
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
A&A Plumbing Corp	NON	No	Plumbing	\$ 220,000	\$ 238,290	\$ 238,290

[illegible]

Date: 3/31/2025

### Schedule M3

### Schedule M3

<b>CM Name:</b>	RP Brennan General Contractor & Builders, Inc.		
<b>Company Name:</b>	Benco Inc.		<b>Project:</b> Columbia Business School Below Grade
<b>Trade:</b>	Fire Protection & Appliances		<b>Contract:</b>
<b>Address:</b>	10 Madison Rd., Unit E Fairfield NJ 07004		<b>Telephone:</b>
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Benco Inc.	W	No	Fire Protection & Appliances	\$ 102,002	\$ 99,602	\$ 99,602

[illegible]

Date: 3/31/2025

### Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	RP Brennan General Contractor & Builders, Inc.		
<b>Company Name:</b>	Calie 2 Enterprises	<b>Project:</b> Columbia Business School Below Grade	
<b>Trade:</b>	Concrete / Masonry	<b>Contract:</b>	
<b>Address:</b>	285 Strawtown Road, West Nyack NY		<b>Telephone:</b> 718-606-6288
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Calie 2 Enterprises	W	No	Concrete / Masonry	\$ 158,000	\$ 200,854	\$ 205,582

[illegible]

Date: 3/31/2025

### Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner.)*

<b>CM Name:</b>	RP Brennan General Contractor & Builders, Inc.		
<b>Company Name:</b>	EC Framing	<b>Project:</b> Columbia Business School Below Grade	
<b>Trade:</b>	Drywall	<b>Contract:</b>	
<b>Address:</b>	50 Broadway, Hawthorne, NY 10532	<b>Telephone:</b> 914-968-7626	
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
EC Framing	NON	No	Drywall	\$ 410,000	\$ 486,585	\$ 486,585

[illegible]

Date: 3/31/2025

### Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner.)*

<b>CM Name:</b>	RP Brennan General Contractor & Builders, Inc.		
<b>Company Name:</b>	Elite Industrial Services Inc.	<b>Project:</b> Columbia Business School Below Grade	
<b>Trade:</b>	Lockers / Shelving	<b>Contract:</b>	
<b>Address:</b>	82 Allen Blvd Farmingdale NY 11735	<b>Telephone:</b> 631-968-2907	
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Elite Industrial Services Inc.	NON	No	Lockers / Shelving	\$ 150,318	\$ 150,318	\$ 150,318

[illegible]

Date: 3/31/2025



### Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	RP Brennan General Contractor & Builders, Inc.	
<b>Company Name:</b>	The Finishes Group Corp.	<b>Project:</b> Columbia Business School Below Grade
<b>Trade:</b>	Painting	<b>Contract:</b>
<b>Address:</b>	56 Glen Avenue, Norwalk CT 06850	<b>Telephone:</b> 718-775-7600 Raffaele Pincione
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018 <b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
The Finishes Group Corp.	NON	No	Painting	\$ 107,000	\$ 117,141	\$ 117,141

[illegible]

Date: 3/31/2025

### Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	RP Brennan General Contractor & Builders, Inc.		
<b>Company Name:</b>	JMC Floor Covering, Inc	<b>Project:</b> Columbia Business School Below Grade	
<b>Trade:</b>	Floor / Carpentry	<b>Contract:</b>	
<b>Address:</b>	6600 Queens Midtown Expwy # 308, Maspeth, NY 11378		<b>Telephone:</b> 718-507-6397
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
JMC Floor Covering, Inc	NON	No	Floor / Carpentry	\$ 128,000	\$ 134,900	\$ 134,900

[illegible]

Date: 3/31/2025

### Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	RP Brennan General Contractor & Builders, Inc.		
<b>Company Name:</b>	The Marble Factory		<b>Project:</b> Columbia Business School Below Grade
<b>Trade:</b>	Tile		<b>Contract:</b>
<b>Address:</b>	800 Magnolia Ave. Elizabeth NJ 07201		<b>Telephone:</b> 908-868-5407
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
The Marble Factory	NON	No	Tile	\$ 80,000	\$ 88,026	\$ 88,026

[illegible]

Date: 3/31/2025

### Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	RP Brennan General Contractor & Builders, Inc.		
<b>Company Name:</b>	Midnight Express Mechanical Corp.	<b>Project:</b> Columbia Business School Below Grade	
<b>Trade:</b>	Sprinklers	<b>Contract:</b>	
<b>Address:</b>	84-14 Pikkin Ave Ozone Park NY	<b>Telephone:</b> 845-825-2300	
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Midnight Express Mechanical Corp.	NON	No	Sprinklers	\$ 81,000	\$ 165,959	\$ 165,959

[illegible]

Date: 3/31/2025

### Schedule M3

### Schedule M3

<b>CM Name:</b>	RP Brennan General Contractor & Builders, Inc.		
<b>Company Name:</b>	M&J Mechanical Corp.	<b>Project:</b> Columbia Business School Below Grade	
<b>Trade:</b>	Mechanical	<b>Contract:</b>	
<b>Address:</b>	118 East 28TH Street Suite 710 New York, NY 10016		<b>Telephone:</b> 212-989-9293
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
M&J Mechanical Corp.	W	No	Mechanical	\$ 585,000	\$ 598,964	\$ 598,964

[illegible]

Date: 3/31/2025

### Schedule M3

### Schedule M3

<b>CM Name:</b>	RP Brennan General Contractor & Builders, Inc.	
<b>Company Name:</b>	New Jersey Boom & Erectors	<b>Project:</b> Columbia Business School Below Grade
<b>Trade:</b>	Misc. Steel	<b>Contract:</b>
<b>Address:</b>	405 Industrial Park Drive Mt. Pocono, PA	<b>Telephone:</b> 570-620-1546
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018 <b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
New Jersey Boom & Erectors	W	No	Misc. Steel	\$ 25,000	\$ 51,000	\$ 51,000

<b>SUBCONTRACTORS (Tier III)</b>							
<b>Name/Address/Phone # (if available) otherwise enter Trade</b>	<b>MWL Designation</b>	<b>Joint Venture?</b>	<b>Trade</b>	<b>Awarded?</b>	<b>Original Plan Amount \$'s</b>	<b>Current Plan Amount (Incl CO's) \$'s</b>	<b>Total Payment to Date \$'s</b>
MWL:							
NON:							
Baco Enterprises	NON	No	Supplier	Yes	\$ 5,001	\$ 909	\$ 909
Fastenal Co	NON	No	Supplier	Yes	\$ 2,400	\$ 1,623	\$ 1,623
Grainger	NON	No	Supplier	Yes	\$ 2,579	\$ 4,238	\$ 4,238
Graybar	NON	No	Supplier	Yes	\$ 14,886	\$ 14,686	\$ 14,686
Hilti	NON	No	Supplier	Yes	\$ 3,000	\$ 1,671	\$ 1,671
Intsel Steel	NON	No	Supplier	Yes	\$ 1,671	\$ 1,804	\$ 1,804
					Tier III Grand Total	\$ 29,537	\$ 24,930 \$ 24,930
					MWL Tier III Total	\$ -	\$ - \$ -
					Non-MWL Tier III Total	\$ 29,537	\$ 24,930 \$ 24,930
					MWL % of Tier II	0%	0% 0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2025

### Schedule M3

### Schedule M3

<b>CM Name:</b>	RP Brennan General Contractor & Builders, Inc.	
<b>Company Name:</b>	R. Gunzer, Inc. dba Gunzer Electric	<b>Project:</b> Columbia Business School Below Grade
<b>Trade:</b>	Electrical Contractor	<b>Contract:</b>
<b>Address:</b>	38-36 Cresent St, LIC NY 11101	<b>Telephone:</b> 718 3922219
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018 <b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
R. Gunzer, Inc. dba Gunzer Electric	NON	No	Electrical Contractor	\$ 680,000	\$ 705,116	\$ 705,116

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
ACE Hardware	NON	No	Material Supplier	Yes	\$ 543	\$ 543	\$ 543
Ace Wire & Cable Co, Inc	NON	No	Material Supplier	Yes	\$ 1,095	\$ 2,586	\$ 2,586
ADI	NON	No	Material Supplier	Yes	\$ 4,227	\$ 4,227	\$ 4,227
Atlas Switch	NON	No	Materials Supplier	Yes	\$ 360	\$ 3,860	\$ 3,860
Bryant Tool & Supply	NON	No	Tool Supplier	Yes	\$ 871	\$ 871	\$ 871
G&G Electrical Supply Co., Inc.	NON	No	Electrical Material Supplier	Yes	\$ 18,887	\$ 186,391	\$ 186,391
Graybar	NON	No	Materials Supplier	Yes	\$ 29,488	\$ 47,284	\$ 47,284
HILTI	NON	No	Tool Supplier	Yes	\$ 1,977	\$ 2,342	\$ 2,342
Safeway Fire & Protection Company	NON	No	Fire Alarm Vendor	Yes	\$ 58,777	\$ 62,927	\$ 62,927
Sunbelt Rentals, Inc.	NON	No	Rental Agency	Yes	\$ 1,030	\$ 1,030	\$ 1,030
US Diamond	NON	No	Ground Penetrating Radar	Yes	\$ 2,375	\$ 8,586	\$ 8,586
Zoro Tools Inc.	NON	No	Tool Supplier	Yes	\$ 754	\$ 754	\$ 754
Tier III Grand Total					\$ 120,384	\$ 321,401	\$ 321,401
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 120,384	\$ 321,401	\$ 321,401
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2025

### Schedule M3

### Schedule M3

<b>CM Name:</b>	RP Brennan General Contractor & Builders, Inc.		
<b>Company Name:</b>	Robe Interiors Inc.	<b>Project:</b> Columbia Business School Below Grade	
<b>Trade:</b>	Architectural Woodwork	<b>Contract:</b>	
<b>Address:</b>	605 East 132nd Street Bronx NY 10454	<b>Telephone:</b> 917 471 9009	
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Robe Interiors Inc.	L	No	Architectural Woodwork	\$ 105,000	\$ 123,998	\$ 123,998

[illegible]

Date: 3/31/2025



### Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	RP Brennan General Contractor & Builders, Inc.		
<b>Company Name:</b>	Stonhard, Division of StoneCor Group Inc		<b>Project:</b> Columbia Business School Below Grade
<b>Trade:</b>	Epoxy Flooring		<b>Contract:</b>
<b>Address:</b>	7 Esterbrook Lane, Cherry Hill, NJ 08003		<b>Telephone:</b> 800-854-0310
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Stonhard, Division of StoneCor Group Inc	W	No	Epoxy Flooring	\$ 311,200	\$ 325,860	\$ 325,860

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Reliance Floor, Inc.	NON	No	Epoxy Flooring Installer	Yes	\$ 40,500	\$ 80,000	\$ 80,000

Date: 3/31/2025

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	RP Brennan General Contractor & Builders, Inc.	
<b>Company Name:</b>	Uncertain Inc.	<b>Project:</b> Columbia Business School Below Grade
<b>Trade:</b>	Glazing	<b>Contract:</b>
<b>Address:</b>	445 Park Avenue, New York NY 10022	<b>Telephone:</b>
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2018
		<b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Uncurtain Inc.	NON	No	Glazing	\$ 16,500	\$ 18,090	\$ 18,090

[illegible]

Date: 3/31/2025









Open Space Large Square

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Owner Name:</b>	Columbia University	<b>Project:</b>	Open Space Large Square
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>	
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	1/1/2021
		<b>Project End:</b>	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 611,990

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
Green Girl Printing	W	No	Printing	Yes	\$ 25	\$ 14,025	\$ 8,864
Zaman Construction Corp	M	No	Construction	Yes	\$ 32,545	\$ 66,265	\$ 66,263
<b>NON:</b>							
ICON Media U.S. Limited	NON	No	Signage/Print	Yes	\$ 16,150	\$ 536,863	\$ 536,863
					<b>Direct Spend Grand Total</b>	<b>\$ 48,720</b>	<b>\$ 617,153</b>
					<b>MWL Direct Spend Total</b>	<b>\$ 32,570</b>	<b>\$ 80,290</b>
					<b>Non-MWL Direct Spend Total</b>	<b>\$ 16,150</b>	<b>\$ 536,863</b>
					<b>MWL % of Total</b>	<b>67%</b>	<b>13%</b>
							<b>12%</b>

Date: 3/31/2025



## Schedule M1

<b>Owner Name:</b>	Columbia University	<b>Project:</b> Open Space Large Square
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b> 1/1/2021
		<b>Project End:</b> In Progress

[illegible]

Direct Spend Grand Total	\$ 17,355,290	\$ 23,079,212	\$ 23,137,590
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 17,355,290	\$ 23,079,212	\$ 23,137,590
MWL % of Total	0%	0%	0%

Date: 3/31/2025

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**  
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

<b>Company Name:</b>	Kelco Construction Inc.	<b>Project:</b>	Open Space Large Square
<b>Trade:</b>	General Contractor	<b>Contract:</b>	
<b>Address:</b>	22 Newton Place Hauppauge NY 11788	<b>Telephone:</b>	(631) 462-2952
<b>As of Date:</b>	3/31/2025	<b>Project Start:</b>	1/1/2021
		<b>Project End:</b>	Final

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$%	Current Plan Amount (incl CO's) \$%	Total Payment to Date \$%
Kelco Construction Inc.	NON	No	General Contractor	\$ 17,355,290	\$ 23,079,212	\$ 23,137,590

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$%	Current Plan Amount (incl CO's) \$%	Total Payment to Date \$%
<b>MWL:</b>							
Brunkner Lumber	L	No	Lumber Supplier	Yes	\$ -	\$ 20,376	\$ 20,376
Cardella Trucking	W-ESD	No	Waste management	Yes	\$ 3,113	\$ 64,891	\$ 64,891
Casa Redmix Concrete Corp.	L	No	Concrete Supplier	Yes	\$ 213,000	\$ 277,689	\$ 277,689
CFS Steel Company	L	No	Rebar Vendor	Yes	\$ 183,000	\$ 82,942	\$ 82,942
Crown Signs	W	No	Site Signage	Yes	\$ -	\$ 19,957	\$ 19,957
Double Nickel	W-ESD	No		Yes	\$ 75,000	\$ 98,540	\$ 98,540
Glenwood Masonry	W	No	Masonry Supplier	Yes	\$ 2,225	\$ 3,337	\$ 3,336
Our Rental Pumps	W-ESD	No	Equipment Rental	Yes	\$ 50,000	\$ 7,271	\$ 7,271
Johnson Security	MW-ESD	No	Site Security	Yes	\$ 336,858	\$ 331,983	\$ 331,983
Mirmax Engineering	M	No	Surveying	Yes	\$ 50,000	\$ 97,655	\$ 97,655
Park Ave Building Supply	M-ESD	No	Construction Material Supplier	Yes	\$ 15,113	\$ 29,725	\$ 29,725
Pestrol	MW-ESD	No	Vector Control	Yes	\$ -	\$ 4,500	\$ 4,500
Petroscan Ltd.	W-ESD	No	Fule Provider	Yes	\$ -	\$ 17,367	\$ 17,367
Power Connect Electrical Corp.	W	No	Electrical, Technology, Security	Yes	\$ 2,685,000	\$ 3,142,542	\$ 3,142,542
Yaboo Fence	W	No	Fencing	Yes	\$ 139,003	\$ 144,430	\$ 144,430
<b>NON:</b>							
Call Ahead	NON	No	Temporary Sanitary Facilities	Yes	\$ 8,497	\$ 8,592	\$ 8,592
Central Irrigation	NON	No	Irrigation Supplies/Equipment	Yes	\$ 52,321	\$ 59,019	\$ 59,019
Cerco	NON	No	Temporary Office Trailer	Yes	\$ 5,411	\$ 5,411	\$ 5,411
City & County Paving	NON	No	Paving	Yes	\$ 301,645	\$ 301,645	\$ 301,645
Classic Stone	NON	No	Stone Supplier	Yes	\$ 406,787	\$ 456,916	\$ 456,916
Colarusso	NON	No	Trucking - Soil/Fill	Yes	\$ 21,834	\$ 21,834	\$ 21,834
Colony Hardware	NON	No	Tool/Equipment Supplier	Yes	\$ 5,395	\$ 5,395	\$ 5,395
Country Gardens Nursery	NON	No	Planting Supply	Yes	\$ 11,265	\$ 11,265	\$ 11,265
Cox Trucking	NON	No	Trucking - Soil/Fill	Yes	\$ 34,379	\$ 34,379	\$ 34,379
Deep Root	NON	No	Material Supplier	Yes	\$ 51,521	\$ 51,521	\$ 51,521
El Hannon Wholesale Nursery	NON	No	Tree Supplier	Yes	\$ -	\$ 107,742	\$ 107,742
Ericsons	NON	No	Drain Supplier	Yes	\$ 476,641	\$ 658,294	\$ 658,294
Evergreen Recycling	NON	No	Fill Material Supplier	Yes	\$ 89,710	\$ 105,301	\$ 105,301
Fountaintech	NON	No	Fountain Installer	Yes	\$ 656,842	\$ 709,952	\$ 709,952
Fresh Meadows	NON	No	Plumbing	Yes	\$ -	\$ 47,564	\$ 47,564
Geocomp	NON	No	Noise Testing	Yes	\$ 14,700	\$ 16,500	\$ 16,500
Grainger	NON	No	Construction Material Supplier	Yes	\$ 583	\$ 583	\$ 583
GreenPro Materials	NON	No	Construction Material Supplier	Yes	\$ -	\$ 13,159	\$ 13,159
Halka Nurseries	NON	No	Tree Supplier	Yes	\$ -	\$ 37,755	\$ 37,755
Hanover Architectural Products	NON	No	Stone Supplier	Yes	\$ -	\$ 306,002	\$ 306,002
HEPCO	NON	No	Stone Supplier	Yes	\$ 14,690	\$ 14,690	\$ 14,690
Impact Concrete	NON	No	Engineering	Yes	\$ 2,100	\$ 2,100	\$ 2,100
Industrial Threaded Products	NON	No	Construction Material Supplier	Yes	\$ 7,467	\$ 7,467	\$ 7,467
Island Building Supplies	NON	No	Construction Material Supplier	Yes	\$ 13,404	\$ 13,404	\$ 13,404
Kaufman Iron Works	NON	No	Ornamental Metal Fabricator	Yes	\$ 83,520	\$ 83,520	\$ 83,520
Landscape Forms	NON	No	Material Supplier	Yes	\$ 844,205	\$ 1,488,005	\$ 1,488,005
Milrose Consultants	NON	No	Expeditor	Yes	\$ 76,260	\$ 116,390	\$ 116,390
New York Concrete Washout	NON	No	Concrete Washout Supplier	Yes	\$ 10,699	\$ 10,699	\$ 10,699
North Fork Boutique	NON	No	Planting Supply	Yes	\$ 29,320	\$ 29,320	\$ 29,320
Omni Rebar, Inc.	NON	No	Rebar Detailer	Yes	\$ 2,510	\$ 2,510	\$ 2,510
Onsite Innovations	NON	No	Medic	Yes	\$ 10,108	\$ 10,108	\$ 10,108
Phase I Group	NON	No	Plumbing	Yes	\$ 170,526	\$ 170,526	\$ 170,526
Power Pak Civil & Safety LLC	NON	No	Construction Material Supplier	Yes	\$ 6,649	\$ 6,649	\$ 6,649
Romex	NON	No	Material Supplier	Yes	\$ 27,010	\$ 27,010	\$ 27,010
Sanico USA Corp	NON	No	Temperature Scanning Equip	Yes	\$ 6,279	\$ 6,279	\$ 6,279
Shelter Enterprises	NON	No	Material Supplier	Yes	\$ 36,401	\$ 36,401	\$ 36,401
Siegel	NON	No	Material Supplier	Yes	\$ 628	\$ 628	\$ 628
Site One Landscaping	NON	No	Material Supplier	Yes	\$ 2,820	\$ 3,192	\$ 3,192
Sonco	NON	No	Fence Supplier	Yes	\$ 4,015	\$ 4,015	\$ 4,015
South Brunswick Recycling Materials,	NON	No	Soil Supplier	Yes	\$ 30,500	\$ 30,500	\$ 30,500
Triboro Contractors	NON	No	Construction Material Supplier	Yes	\$ 394	\$ 394	\$ 394
Trinity Highway Rentals	NON	No	Yodock/Fence Rental	Yes	\$ 25,283	\$ 25,283	\$ 25,283
White Cap LP	NON	No	Building Materials	Yes	\$ 159,597	\$ 160,164	\$ 160,164
Wolkow Braker	NON	No	Waterproofing	Yes	\$ 246,000	\$ 271,835	\$ 271,835
Wundercover	NON	No	Material Supplier	Yes	\$ 79,130	\$ 79,130	\$ 79,130
Zinco	NON	No	Material Supplier	Yes	\$ 159,367	\$ 159,367	\$ 159,367
				<b>Tier II Grand Total</b>	<b>\$ 7,938,725</b>	<b>\$ 10,061,619</b>	<b>\$ 10,061,618</b>
				<b>MWL Tier II Total</b>	<b>\$ 3,752,312</b>	<b>\$ 4,343,205</b>	<b>\$ 4,343,204</b>
				<b>Non-MWL Tier II Total</b>	<b>\$ 4,186,413</b>	<b>\$ 5,718,414</b>	<b>\$ 5,718,414</b>
				<b>MWL % of Tier I</b>	<b>22%</b>	<b>19%</b>	<b>19%</b>

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2025

### Schedule M3

CM Name:	Kelco Construction Inc.	
Company Name:	Power Connect Enelctri Corp	Project: Open Space Large Square
Trade:	Electrical Subcontractor	Contract:
Address:	1475 E 222 Street. Suite #1008 Bronx NY 10469	Telephone: 646-768-8428
As of Date:	3/31/2025	Project Start: 1/1/2021 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Power Connect Enelctri Corp	W	No	Electrical Subcontractor	\$ 2,685,000	\$ 3,142,542	\$ 3,142,542

[illegible]

Date: 3/31/2025

GC/CM:	Kelco Construction
Date Range:	8/1/2008 - 3/31/2025
As of :	45776

## Open Space Large Square

### SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount														
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	#	% <sup>1</sup>	#	% <sup>1</sup>	#	% <sup>1</sup>
Tier I (Direct)	Kelco Construction Inc General Contractor	23,749	94%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	23,749	94%	1,536	6%	25,284	67	93%	5	7%	72		
* Tier II	Johnson Security	5,359	57%	1,307	14%	16	0%	2,182	23%	176	2%	0	0%	320	3%	9,359	100%	15	0%	9,374	47	96%	2	4%	49		
*	Power Connect Electric	1,142	42%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,142	42%	1,563	58%	2,705	5	63%	3	38%	8		
*	Wolkow Breaker	1,075	55%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,075	55%	879	45%	1,954	12	48%	13	52%	25		
Total Hours		31,324		1,307		16		2,182		176		0		320		35,325		3,992		39,317	131		23		154		
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		100%	0%		0%		100%		

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Kelco Construction Inc	6/27/2020	In Progress
Johnson Security	6/27/2020	In Progress
Power Connect Electric	6/27/2020	In Progress
Wolkow Breaker	6/27/2020	In Progress

GC/CM:	Kelco Construction
Date Range:	1/1/2025 - 3/31/2025
As of :	45776

Open Space Large Square  
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount														
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	#	% <sup>1</sup>	#	% <sup>1</sup>	#	% <sup>1</sup>
Tier I (Direct)	Kelco Construction Inc General Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Tier II	Wolkow Breaker	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Power Connect Electric	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Johnson Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Total Hours		0		0		0		0		0		0		0		0		0		0		0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	

\* Denotes active contractors  
1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

# Shared Services

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 3/31/2025
As of :	45776

## Shared Services SCHEDULE OF WORKFORCE PARTICIPATION

																	Headcount								
Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total				
		Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	#	%¹	#				
Tier I (Direct)	Lend Lease Construction Construction Management	92,640	32%	2,939	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	1%	181,413	63%	107,940	37%	289,353	134	43%	181	57%	315
Tier II	Johnson Security Security	152,969	60%	0	0%	2,042	1%	31,652	12%	54,836	21%	0	0%	11,142	4%	252,642	99%	3,084	1%	255,726	299	97%	10	3%	309
	Eddington Security Security	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	146,023	167	99%	1	1%	168
Total Hours		356,289		2,939		16,038		51,912		139,213		0		13,679		580,070		111,032		691,102	600		192		792
Overall % of Total		52%		#####		2%		8%		20%		0%		2%		84%		16%		100%	76%		24%		100%

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Johnson Security Inc	7/11/2010	2/2/2019
Eddington Security Inc	2/4/2010	11/30/2016
Lend Lease	7/11/2010	2/6/2018

GC/CM:	Lend Lease
Date Range:	1/1/2025 - 3/31/2025
As of :	45776

Shared Services  
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor													Total MWL			Non-MWL			Total Hours			Headcount			Total MWL			Non-MWL			Total		
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total		Total MWL		Non-MWL		Total		
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs		#	% <sup>1</sup>	#	% <sup>1</sup>	#		#	% <sup>1</sup>	#	% <sup>1</sup>	#		#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0		0	0%	0	0%	0		0
Tier II	Johnson Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0		0	0%	0	0%	0		0
	Eddington Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0		0	0%	0	0%	0		0
Total Hours		0		0		0		0		0		0		0		0		0		0		0		0		0		0		0		0		0
Overall % of Total		0%		####		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%

\* Denotes active contractors  
1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount